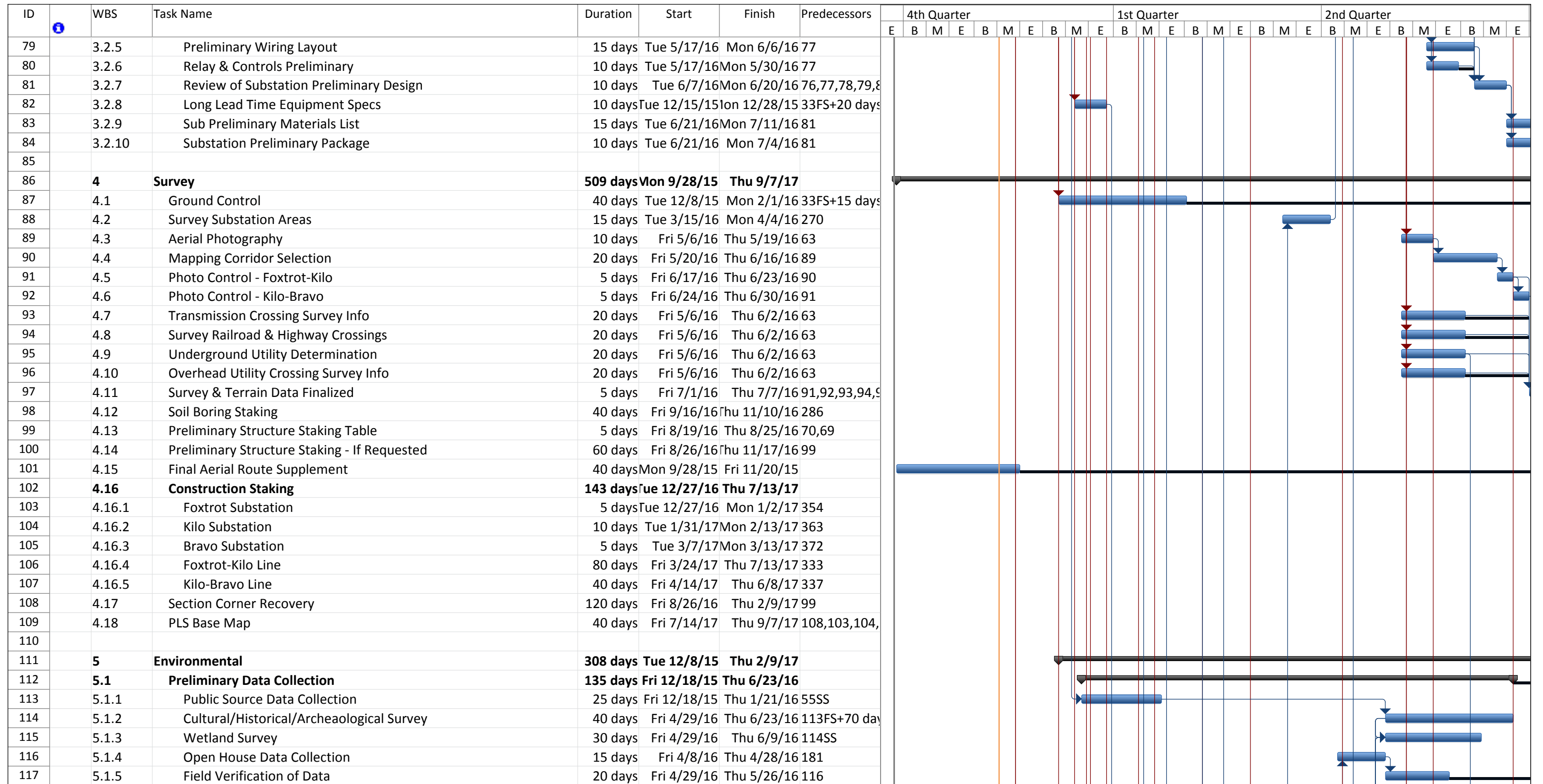


ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter							1st Quarter							2nd Quarter									
							E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M
1	1	Project Definition	36 days	Mon 9/28/15	Mon 11/16/15																									
2	1.1	Develop Project Document	17 days	Mon 9/28/15	Tue 10/20/15																									
3	1.1.1	Develop project goals/objectives	2 days	Mon 9/28/15	Tue 9/29/15																									
4	1.1.2	Review Project goals/objectives with key managers	4 days	Tue 10/6/15	Fri 10/9/15	3,15SS																								
5	1.1.3	Review project goals/objectives with key stakeholders	5 days	Mon 10/12/15	Fri 10/16/15	4																								
6	1.1.4	Refine goals/objectives based on feedback	1 day	Mon 10/19/15	Mon 10/19/15	4,5																								
7	1.1.5	Review & approval of project goals/objectives with sponsor	1 day	Tue 10/20/15	Tue 10/20/15	6																								
8	1.2	Define Project Team	9 days	Wed 9/30/15	Mon 10/12/15																									
9	1.2.1	Develop project team resource needs	2 days	Wed 9/30/15	Thu 10/1/15	3																								
10	1.2.2	Meet with department managers to assign resources	4 days	Tue 10/6/15	Fri 10/9/15	4SS																								
11	1.2.3	Develop project org chart with contacts	1 day	Mon 10/12/15	Mon 10/12/15	10																								
12	1.2.4	Hold project initiation meeting	1 day	Mon 10/12/15	Mon 10/12/15	10																								
13	1.3	Assumptions & Risks	28 days	Fri 10/2/15	Tue 11/10/15																									
14	1.3.1	Review recent project lessons learned	2 days	Fri 10/2/15	Mon 10/5/15	9																								
15	1.3.2	Meet with key managers to discuss potential risks	4 days	Tue 10/6/15	Fri 10/9/15	14																								
16	1.3.3	Meet with key stakeholders and discuss potential risks	5 days	Mon 10/12/15	Fri 10/16/15	5SS																								
17	1.3.4	Brainstorm with project team potential risks	1 day	Mon 10/12/15	Mon 10/12/15	12SS																								
18	1.3.5	Develop list of assumptions & risks	2 days	Tue 10/13/15	Tue 10/14/15	17																								
19	1.3.6	Assign risks to project team to develop mitigation plans	2 days	Thu 10/15/15	Fri 10/16/15	18																								
20	1.3.7	Task leads develop risk mitigation plans	12 days	Mon 10/19/15	Tue 11/3/15	19																								
21	1.3.8	PM review risk mitigation plans	4 days	Wed 11/4/15	Mon 11/9/15	20																								
22	1.3.9	Review risk mitigation with key stakeholders and sponsor	1 day	Tue 11/10/15	Tue 11/10/15	21																								
23	1.4	Stakeholders	15 days	Wed 9/30/15	Tue 10/20/15																									
24	1.4.1	Identify project stakeholders	2 days	Wed 9/30/15	Thu 10/1/15	3																								
25	1.4.2	Review stakeholder list with sponsor	1 day	Tue 10/20/15	Tue 10/20/15	24,7SS																								
26	1.4.3	Preliminary meeting with stakeholders	5 days	Mon 10/12/15	Fri 10/16/15	5SS																								
27	1.4.4	Develop list of stakeholder concerns, risks, goals	2 days	Mon 10/19/15	Tue 10/20/15	26																								
28	1.5	WBS	19 days	Tue 10/21/15	Mon 11/16/15																									
29	1.5.1	Develop preliminary WBS based on goals and objectives	2 days	Tue 10/21/15	Thu 10/22/15	7																								
30	1.5.2	Assign key WBS tasks to task leads to develop sections	1 day	Fri 10/23/15	Fri 10/23/15	29,10																								
31	1.5.3	Task leads develop detailed WBS	12 days	Mon 10/26/15	Tue 11/10/15	30																								
32	1.5.4	Review task specific sections & integrate into WBS	3 days	Tue 11/11/15	Fri 11/13/15	31																								
33	1.5.5	Review WBS with project team	1 day	Mon 11/16/15	Mon 11/16/15	32																								
34	1.6	Project Methods	7 days	Tue 10/6/15	Tue 10/14/15																									
35	1.6.1	Develop project email protocol	1 day	Tue 10/6/15	Tue 10/6/15	14																								
36	1.6.2	Develop project communications protocol	1 day	Wed 10/7/15	Wed 10/7/15	35																								
37	1.6.3	Develop project file folders	1 day	Thu 10/8/15	Thu 10/8/15	36																								
38	1.6.4	Develop Project Administrative Manual	3 days	Fri 10/9/15	Tue 10/13/15	37																								
39	1.6.5	Review Project Administrative Manual with project team	1 day	Tue 10/14/15	Tue 10/14/15	12SS,38																								

Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task		External Tasks		Manual Task		Finish-only		Slack	
	Split		External Milestone		Duration-only		Deadline			
	Milestone		Inactive Task		Manual Summary Rollup		Critical			
	Summary		Inactive Milestone		Manual Summary		Critical Split			
	Project Summary		Inactive Summary		Start-only		Progress			

ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter				1st Quarter				2nd Quarter			
							E	B	M	E	B	M	E	B	M	E	B	M
40																		
41	2	Design Alternatives	123 days	Tue 11/17/15	Thu 5/5/16													
42	2.1	Design Basics	105 days	Tue 11/17/15	Mon 4/11/16													
43	2.1.1	Develop Design Criteria	40 days	Tue 11/17/15	Mon 1/11/16	33												
44	2.1.2	Implement Design Criteria in PLS-CADD	5 days	Tue 1/12/16	Mon 1/18/16	43												
45	2.1.3	Determine Line Capacity Requirements	15 days	Tue 12/1/15	Mon 12/21/15	43SS+10 days												
46	2.1.4	Aspen and Load Flow Models	15 days	Tue 12/22/15	Mon 1/11/16	45												
47	2.1.5	Determine Line/Structure Configuration	15 days	Tue 1/26/16	Mon 2/15/16	44FS+5 days,												
48	2.1.6	Conductor Analysis & Selection	20 days	Tue 2/16/16	Mon 3/14/16	47												
49	2.1.7	Select Structure Type	10 days	Tue 3/1/16	Mon 3/14/16	47FS+10 days												
50	2.1.8	Structure Drawings & Load Tables	20 days	Tue 3/15/16	Mon 4/11/16	49												
51	2.1.9	Determine ROW Width	5 days	Tue 3/15/16	Mon 3/21/16	49												
52	2.2	Corridor Assessment	118 days	Tue 11/24/15	Thu 5/5/16													
53	2.2.1	Develop Assessment Standards	10 days	Tue 11/24/15	Mon 12/7/15	33FS+5 days												
54	2.2.2	Owner Approval of Corridor Assessment Standards	5 days	Fri 12/11/15	Thu 12/17/15	53FS+3 days												
55	2.2.3	Data Collection	25 days	Fri 12/18/15	Thu 1/21/16	54												
56	2.2.4	Corridor Site Visits	5 days	Fri 2/5/16	Thu 2/11/16	55FS+10 days												
57	2.2.5	Corridor Assessment - Foxtrot-Kilo	5 days	Fri 2/19/16	Thu 2/25/16	56FS+5 days												
58	2.2.6	Corridor Assessment - Kilo-Bravo	5 days	Fri 2/26/16	Thu 3/3/16	57												
59	2.2.7	Corridor Assessment Team Discussion	2 days	Fri 3/11/16	Mon 3/14/16	57FS+5 days,												
60	2.2.8	Owner Review of Corridor Assessment	3 days	Tue 3/15/16	Thu 3/17/16	59												
61	2.2.9	Corridor Concurrence - Foxtrot-Kilo	5 days	Fri 4/8/16	Thu 4/14/16	60FS+5 days,												
62	2.2.10	Corridor Concurrence - Kilo-Bravo	5 days	Fri 4/15/16	Thu 4/21/16	61,269												
63	2.2.11	Preliminary Route Selection	10 days	Fri 4/22/16	Thu 5/5/16	61,62												
64																		
65	3	Preliminary Design	213 days	Tue 12/15/15	Thu 10/6/16													
66	3.1	Transmission	110 days	Fri 5/6/16	Thu 10/6/16													
67	3.1.1	Preliminary Hardware & Assemblies	10 days	Fri 5/6/16	Thu 5/19/16	63												
68	3.1.2	Obtain & Load Terrain Data	5 days	Fri 7/8/16	Thu 7/14/16	97												
69	3.1.3	Preliminary Spotting - Foxtrot-Kilo	15 days	Fri 7/15/16	Thu 8/4/16	68												
70	3.1.4	Preliminary Spotting - Kilo-Bravo	10 days	Fri 8/5/16	Thu 8/18/16	69												
71	3.1.5	Determine Final Line/Structure Configuration	10 days	Fri 8/19/16	Thu 9/1/16	69,70												
72	3.1.6	Preliminary P&P for Permits & Review	5 days	Fri 9/2/16	Thu 9/8/16	71												
73	3.1.7	Transmission Material List	20 days	Fri 9/9/16	Thu 10/6/16	72												
74	3.2	Substation	150 days	Tue 12/15/15	Mon 7/11/16													
75	3.2.1	Obtain & Load Center Substation Survey & Terrain Data	5 days	Tue 4/5/16	Mon 4/11/16	88												
76	3.2.2	Civil Preliminary Design	10 days	Tue 4/12/16	Mon 4/25/16	75												
77	3.2.3	General Configuration Preliminary Design	15 days	Tue 4/26/16	Mon 5/16/16	76												
78	3.2.4	Structural Preliminary Design	10 days	Tue 5/17/16	Mon 5/30/16	77												

Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task		External Tasks		Manual Task		Finish-only		Slack	
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	Summary		Inactive Milestone		Manual Summary		Critical Split			
	Project Summary		Inactive Summary		Start-only		Progress			



Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task		External Tasks		Manual Task		Finish-only		Slack	
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	Summary		Inactive Milestone		Manual Summary		Critical Split			
	Project Summary		Inactive Summary		Start-only		Progress			

ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter				1st Quarter				2nd Quarter				
							E	B	M	E	B	M	E	B	M	E	B	M	E
118	5.2	NEPA Agency Coordination Process	308 days	Tue 12/8/15	Thu 2/9/17														
119	5.2.1	Section 106 Process	213 days	Tue 12/15/15	Thu 10/6/16														
120	5.2.1.1	Programmatic Agreement	20 days	Tue 12/15/15	Mon 1/11/16	33FS+20 days													
121	5.2.1.2	Draft PA to Consulting Parties	10 days	Tue 1/12/16	Mon 1/25/16	120													
122	5.2.1.3	Review of Draft PA by Consulting Parties	30 days	Tue 1/26/16	Mon 3/7/16	121													
123	5.2.1.4	Address Consulting Party Comments	20 days	Tue 3/8/16	Mon 4/4/16	122													
124	5.2.1.5	Issue Final PA for Signatures	30 days	Tue 4/5/16	Mon 5/16/16	123													
125	5.2.1.6	Historic Property Identification & Evaluation	185 days	Fri 1/22/16	Thu 10/6/16														
126	5.2.1.6.1	Develop CR Identification and Evaluation Plans	15 days	Fri 1/22/16	Thu 2/11/16	55													
127	5.2.1.6.2	Define APE	20 days	Fri 2/12/16	Thu 3/10/16	126													
128	5.2.1.6.3	Onsite Consultation	15 days	Fri 3/11/16	Thu 3/31/16	127													
129	5.2.1.6.4	Background Research	25 days	Fri 3/11/16	Thu 4/14/16	127													
130	5.2.1.6.5	Class I Survey	10 days	Fri 4/29/16	Thu 5/12/16	114SS,129FS-													
131	5.2.1.6.6	Class III Survey & Evaluation	40 days	Fri 5/27/16	Thu 7/21/16	130FS+10 day													
132	5.2.1.6.7	Draft Report Complete	15 days	Fri 7/22/16	Thu 8/11/16	131													
133	5.2.1.6.8	Report to Consulting Parties for Review	25 days	Fri 8/12/16	Thu 9/15/16	132													
134	5.2.1.6.9	Address Comments by Consulting Parties	10 days	Fri 9/16/16	Thu 9/29/16	133													
135	5.2.1.6.10	Issue Final Report	5 days	Fri 9/30/16	Thu 10/6/16	134													
136	5.2.2	Section 7 FWS Process	208 days	Tue 12/8/15	Thu 9/22/16														
137	5.2.2.1	Section 7 - FWS Consultation/Meetings	8 days	Tue 12/8/15	Thu 12/17/15	33FS+15 days													
138	5.2.2.2	Threatened and Endangered Species Spring Survey (Nest)	30 days	Fri 4/29/16	Thu 6/9/16	115SS													
139	5.2.2.3	Draft Biological Assessment	15 days	Fri 6/17/16	Thu 7/7/16	138FS+5 days													
140	5.2.2.4	Review Biological Assessment	5 days	Fri 7/8/16	Thu 7/14/16	139													
141	5.2.2.5	Incorporate Comments	10 days	Fri 7/15/16	Thu 7/28/16	140													
142	5.2.2.6	FWS Initial Comments on Biological Assessment	25 days	Fri 7/29/16	Thu 9/1/16	141													
143	5.2.2.7	Incorporate FWS Comments	10 days	Fri 9/2/16	Thu 9/15/16	142													
144	5.2.2.8	Issue Final Biological Assessment	5 days	Fri 9/16/16	Thu 9/22/16	143													
145	5.2.3	Sections 10/404 Corps Process	298 days	Tue 12/22/15	Thu 2/9/17														
146	5.2.3.1	Section 10 - Corps Consultation/Meeting	3 days	Tue 12/22/15	Thu 12/24/15	33FS+25 days													
147	5.2.3.2	Prepare LOP Application	10 days	Fri 1/8/16	Thu 1/21/16	146FS+10 day													
148	5.2.3.3	Submit PCN to Corps	5 days	Fri 1/22/16	Thu 1/28/16	147													
149	5.2.3.4	Corps Review - (Agency Review)	25 days	Fri 1/29/16	Thu 3/3/16	148													
150	5.2.3.5	Corp Issues Permit or LOP after FONSI	10 days	Fri 1/20/17	Thu 2/2/17	149,230													
151	5.2.3.6	Corps Issue Concurrence with PCN	5 days	Fri 2/3/17	Thu 2/9/17	150													
152	5.2.3.7	Wetland Delineation Surveys/Report	100 days	Fri 4/29/16	Thu 9/15/16														
153	5.2.3.7.1	Wetland Delineation Field Work	30 days	Fri 4/29/16	Thu 6/9/16	115SS													
154	5.2.3.7.2	Wetland Delineation Report - Draft	15 days	Fri 6/10/16	Thu 6/30/16	153													
155	5.2.3.7.3	USFWS Field Review	10 days	Fri 7/15/16	Thu 7/28/16	154FS+10 day													
156	5.2.3.7.4	Update Wetland Delineation Report	5 days	Fri 7/29/16	Thu 8/4/16	155													

Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task		External Tasks		Manual Task		Finish-only		Slack	
	Split		External Milestone		Duration-only		Deadline			
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	Summary		Inactive Milestone		Manual Summary		Critical Split			
	Project Summary		Inactive Summary		Start-only		Progress			

ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter				1st Quarter				2nd Quarter					
							E	B	M	E	B	M	E	B	M	E	B	M	E	B
157	5.2.3.7.5	Report Review	5 days	Fri 8/5/16	Thu 8/11/16	156														
158	5.2.3.7.6	Finalize Wetland Report	10 days	Fri 8/12/16	Thu 8/25/16	157														
159	5.2.3.7.7	Jurisdictional Determination (If Necessary)	5 days	Fri 9/9/16	Thu 9/15/16	158FS+10 day														
160																				
161	6	Permitting	338 days	Tue 11/17/15	Thu 3/2/17															
162	6.1	Agency & Public Involvement	171 days	Tue 11/17/15	Tue 7/12/16															
163	6.1.1	Agency Consultation Letters	43 days	Tue 11/17/15	Thu 1/14/16															
164	6.1.1.1	Draft Agency Letters	8 days	Tue 11/17/15	Thu 11/26/15	33														
165	6.1.1.2	Review/Approves Letters	5 days	Fri 11/27/15	Thu 12/3/15	164														
166	6.1.1.3	Submits Letters	5 days	Fri 12/4/15	Thu 12/10/15	165														
167	6.1.1.4	Agencies Provide Responses	25 days	Fri 12/11/15	Thu 1/14/16	166														
168	6.1.2	Agency Consultation Meetings	78 days	Tue 12/8/15	Thu 3/24/16															
169	6.1.2.1	USFWS Initial Meeting	3 days	Tue 12/8/15	Thu 12/10/15	137SS														
170	6.1.2.2	Interagency Coordination Meeting	10 days	Fri 1/15/16	Thu 1/28/16	167														
171	6.1.2.3	Agency Meetings - Other	20 days	Fri 2/26/16	Thu 3/24/16	170FS+20 day														
172	6.1.3	Public Open House Meetings - Corridors	63 days	Tue 1/12/16	Thu 4/7/16															
173	6.1.3.1	Open House Meeting Documents	55 days	Tue 1/12/16	Mon 3/28/16															
174	6.1.3.1.1	Develop Meeting Materials	5 days	Tue 2/16/16	Mon 2/22/16	47,167														
175	6.1.3.1.2	Develop Landowner/Stakeholder List	13 days	Tue 1/12/16	Thu 1/28/16	263SS														
176	6.1.3.1.3	Draft Public Notice and Postings	10 days	Fri 1/29/16	Thu 2/11/16	175														
177	6.1.3.1.4	Advertise Meetings	25 days	Tue 2/23/16	Mon 3/28/16	176,174														
178	6.1.3.2	Meeting #1	1 day	Tue 3/29/16	Tue 3/29/16	177														
179	6.1.3.3	Meeting #2	1 day	Wed 3/30/16	Wed 3/30/16	178														
180	6.1.3.4	Meeting #3	1 day	Thu 3/31/16	Thu 3/31/16	179														
181	6.1.3.5	Post-Meeting Report	5 days	Fri 4/1/16	Thu 4/7/16	180,178,179														
182	6.1.4	Public Meetings - Route Segments	68 days	Fri 4/8/16	Tue 7/12/16															
183	6.1.4.1	Open House Meeting Plan/Documents	60 days	Fri 4/8/16	Thu 6/30/16															
184	6.1.4.1.1	Develop Public Meeting Format/Agenda	10 days	Fri 4/8/16	Thu 4/21/16	181														
185	6.1.4.1.2	Draft Public Notices & Postings	5 days	Fri 4/22/16	Thu 4/28/16	184														
186	6.1.4.1.3	Develop Meeting Materials	20 days	Fri 4/29/16	Thu 5/26/16	185														
187	6.1.4.1.4	Advertise Meetings	25 days	Fri 5/27/16	Thu 6/30/16	186														
188	6.1.4.2	Public Meetings	3 days	Fri 7/1/16	Tue 7/5/16															
189	6.1.4.2.1	Meeting #1	1 day	Fri 7/1/16	Fri 7/1/16	187														
190	6.1.4.2.2	Meeting #2	1 day	Mon 7/4/16	Mon 7/4/16	189														
191	6.1.4.2.3	Meeting #3	1 day	Tue 7/5/16	Tue 7/5/16	190														
192	6.1.4.3	Post-Meeting Report	5 days	Wed 7/6/16	Tue 7/12/16	189,190,191														
193	6.2	Federal Process (EA w/ Scoping)	185 days	Fri 5/6/16	Thu 1/19/17															
194	6.2.1	EA Scoping Process	180 days	Fri 5/6/16	Thu 1/12/17															
195	6.2.1.1	Scoping Documents	90 days	Fri 5/6/16	Thu 9/8/16															

Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task		External Tasks		Manual Task		Finish-only		Slack
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ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter							1st Quarter							2nd Quarter						
							E	B	M	E	B	M	E	E	B	M	E	B	M	E	E	B	M	E	B	M	E
196	6.2.1.1.1	Prepare AES	15 days	Fri 5/6/16	Thu 5/26/16	63																					
197	6.2.1.1.2	Prepare MCS	20 days	Fri 5/27/16	Thu 6/23/16	196																					
198	6.2.1.1.3	Owner Review	10 days	Fri 6/24/16	Thu 7/7/16	197																					
199	6.2.1.1.4	Reviews AES and MCS	25 days	Fri 7/8/16	Thu 8/11/16	198																					
200	6.2.1.1.5	Prepares NOI for FR	20 days	Fri 8/12/16	Thu 9/8/16	199																					
201	6.2.1.2	Scoping Notice	45 days	Fri 9/9/16	Thu 11/10/16																						
202	6.2.1.2.1	FR Publish NOI	5 days	Fri 9/9/16	Thu 9/15/16	200																					
203	6.2.1.2.2	Publish Legal Notice and Public Advertisement	5 days	Fri 9/16/16	Thu 9/22/16	202																					
204	6.2.1.2.3	Agency Scoping Meeting	5 days	Fri 10/14/16	Thu 10/20/16	203FS+15 day																					
205	6.2.1.2.4	EA Scope of Work	15 days	Fri 10/21/16	Thu 11/10/16	204																					
206	6.2.1.3	Public Scoping Meetings	34 days	Mon 11/28/16	Thu 1/12/17																						
207	6.2.1.3.1	Meeting #1	1 day	Mon 11/28/16	Mon 11/28/16	205FS+11 day																					
208	6.2.1.3.2	Meeting #2	1 day	Tue 11/29/16	Tue 11/29/16	207																					
209	6.2.1.3.3	Meeting #3	1 day	Wed 11/30/16	Wed 11/30/16	208																					
210	6.2.1.3.4	Public Comment Period	21 days	Thu 12/1/16	Thu 12/29/16	207,208,209																					
211	6.2.1.3.5	Scoping Summary Report	10 days	Fri 12/30/16	Thu 1/12/17	210																					
212	6.2.2	Draft EA Process	140 days	Fri 5/6/16	Thu 11/17/16																						
213	6.2.2.1	EA Development and Data Analysis	80 days	Fri 5/6/16	Thu 8/25/16																						
214	6.2.2.1.1	Review EA Format	15 days	Fri 5/6/16	Thu 5/26/16	63,167,181																					
215	6.2.2.1.2	Write Draft EA Sections	40 days	Fri 5/27/16	Thu 7/21/16	214																					
216	6.2.2.1.3	Internal QC Review and Comment	15 days	Fri 7/22/16	Thu 8/11/16	215																					
217	6.2.2.1.4	Draft EA Finalized for Review	10 days	Fri 8/12/16	Thu 8/25/16	216																					
218	6.2.2.2	Draft EA	60 days	Fri 8/26/16	Thu 11/17/16																						
219	6.2.2.2.1	EA Reviewed & Returned with Comments	25 days	Fri 8/26/16	Thu 9/29/16	217																					
220	6.2.2.2.2	Incorporate Comments	10 days	Fri 9/30/16	Thu 10/13/16	219																					
221	6.2.2.2.3	Issues Draft EA for Public Comment	25 days	Fri 10/14/16	Thu 11/17/16	220																					
222	6.2.2.3	Public Comment Period	35 days	Fri 9/30/16	Thu 11/17/16																						
223	6.2.2.3.1	Prepares FR Notice	5 days	Fri 9/30/16	Thu 10/6/16	219																					
224	6.2.2.3.2	FR Publish Notice	5 days	Fri 10/7/16	Thu 10/13/16	223																					
225	6.2.2.3.3	Draft EA Comment Period (minimum 30 days)	25 days	Fri 10/14/16	Thu 11/17/16	221SS																					
226	6.2.3	EA Comment Process	45 days	Fri 11/18/16	Thu 1/19/17																						
227	6.2.3.1	Comment Addendum Developed	15 days	Fri 11/18/16	Thu 12/8/16	225																					
228	6.2.3.2	Internal Review	10 days	Fri 12/9/16	Thu 12/22/16	227																					
229	6.2.3.3	Comment Addendum Published	5 days	Fri 12/23/16	Thu 12/29/16	228																					
230	6.2.3.4	Project Determination (FONSI/EIS)	15 days	Fri 12/30/16	Thu 1/19/17	229																					
231	6.3	State Process	298 days	Tue 1/12/16	Thu 3/2/17																						
232	6.3.1	Prepare Letter of Intent (LOI)	10 days	Tue 1/12/16	Mon 1/25/16	33FS+40 days																					
233	6.3.2	Submits LOI	5 days	Tue 1/26/16	Mon 2/1/16	232																					
234	6.3.3	Acknowledges LOI	10 days	Tue 2/2/16	Mon 2/15/16	233																					

Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task	External Tasks	Manual Task	Finish-only	Slack
	Split	External Milestone	Duration-only	Deadline	
	Milestone	Inactive Task	Manual Summary Rollup	Critical	
	Summary	Inactive Milestone	Manual Summary	Critical Split	
	Project Summary	Inactive Summary	Start-only	Progress	

ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter				1st Quarter				2nd Quarter					
							E	B	M	E	B	M	E	B	M	E	B	M	E	B
235	6.3.4	Corridor Compatibility Application	133 days	Tue 3/15/16	Thu 9/15/16															
236	6.3.4.1	Draft Application	20 days	Fri 6/24/16	Thu 7/21/16	63,197														
237	6.3.4.2	Internal QC Review	10 days	Fri 7/22/16	Thu 8/4/16	236														
238	6.3.4.3	Pre-Application Meeting	5 days	Tue 3/15/16	Mon 3/21/16	234FS+20 day														
239	6.3.4.4	Incorporate Comments	5 days	Fri 8/5/16	Thu 8/11/16	237														
240	6.3.4.5	Review of Application	15 days	Fri 8/12/16	Thu 9/1/16	239														
241	6.3.4.6	Finalize Application	10 days	Fri 9/2/16	Thu 9/15/16	240														
242	6.3.5	Submits Application	5 days	Fri 9/16/16	Thu 9/22/16	241														
243	6.3.6	Review Application and Draft Commission Recommendations	25 days	Fri 9/23/16	Thu 10/27/16	242														
244	6.3.7	Finding of Complete Application and Hearing Notice	5 days	Fri 10/28/16	Thu 11/3/16	243														
245	6.3.8	Route Permit PSC Hearings	85 days	Fri 11/4/16	Thu 3/2/17															
246	6.3.8.1	Notice of Hearing Published (Min 20 days advance notice)	25 days	Fri 11/4/16	Thu 12/8/16	244														
247	6.3.8.2	Public Hearing Period	5 days	Fri 2/3/17	Thu 2/9/17	246,230,257,														
248	6.3.8.3	Draft & Issue Commission Order	15 days	Fri 2/10/17	Thu 3/2/17	247														
249	6.4	County/Township Conditional Use Permit Applications	160 days	Fri 5/20/16	Thu 12/29/16															
250	6.4.1	Pre-Application Meetings with Counties/Townships	50 days	Fri 5/20/16	Thu 7/28/16	63FS+10 days														
251	6.4.2	County	100 days	Fri 8/12/16	Thu 12/29/16															
252	6.4.2.1	Prepare Application	20 days	Fri 8/12/16	Thu 9/8/16	250FS+10 day														
253	6.4.2.2	Review Application	10 days	Fri 9/9/16	Thu 9/22/16	252														
254	6.4.2.3	Submit Application	5 days	Fri 9/23/16	Thu 9/29/16	253														
255	6.4.2.4	Planning/Land Use Public Meeting	20 days	Fri 9/30/16	Thu 10/27/16	254														
256	6.4.2.5	County Commissioner Meeting	20 days	Fri 10/28/16	Thu 11/24/16	255														
257	6.4.2.6	Receipt of Conditional Use Permits	25 days	Fri 11/25/16	Thu 12/29/16	256														
258																				
259	7	Land Acquisition	434 days	Mon 9/28/15	Thu 5/25/17															
260	7.1	Determine Land Acquisition Strategy	20 days	Tue 11/17/15	Mon 12/14/15	33														
261	7.2	Preliminary Meeting with Counties/Townships	30 days	Fri 12/18/15	Thu 1/28/16	54,260														
262	7.3	GIS Internet Project Record	20 days	Tue 12/15/15	Mon 1/11/16	260														
263	7.4	Determine Land Ownership	20 days	Tue 1/12/16	Mon 2/8/16	262														
264	7.5	Property Valuations	70 days	Tue 1/26/16	Mon 5/2/16	263SS+10 day														
265	7.6	Obtain Survey Permissions	40 days	Fri 1/29/16	Thu 3/24/16	261														
266	7.7	Easement Legal Documentation	20 days	Tue 2/9/16	Mon 3/7/16	263														
267	7.8	Title Determination	80 days	Tue 3/8/16	Mon 6/27/16	266														
268	7.9	Corridor Validation - Foxtrot-Kilo	10 days	Fri 3/25/16	Thu 4/7/16	265														
269	7.10	Corridor Validation - Kilo-Bravo	10 days	Fri 3/25/16	Thu 4/7/16	265														
270	7.11	Land Negotiations - Substation Sites	25 days	Tue 2/9/16	Mon 3/14/16	263														
271	7.12	Land Negotiations - Transmission	160 days	Mon 9/28/15	Fri 5/6/16															
272	7.12.1	Owner Approval Prior to Land Negotiations	5 days	Fri 4/8/16	Thu 4/14/16	268,269														
273	7.12.2	Land Owner Negotiations - Approved Option Areas	40 days	Mon 9/28/15	Fri 11/20/15															

Project: RiverCentre+ Transmissio
Date: Thu 11/12/15

Task		External Tasks		Manual Task		Finish-only		Slack	
Split		External Milestone		Duration-only		Deadline			
Milestone		Inactive Task		Manual Summary Rollup		Critical			
Summary		Inactive Milestone		Manual Summary		Critical Split			
Project Summary		Inactive Summary		Start-only		Progress			

ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter				1st Quarter				2nd Quarter							
							E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E
274	7.12.3	Land Owner Negotiations	160 days	Mon 9/28/15	Fri 5/6/16	273SS																
275	7.12.4	Obtain 80% Land Determination	13 days	Mon 9/28/15	Wed 10/14/15																	
276	7.13	Land Acquisition for Material Laydown Areas	20 days	Fri 4/15/16	Thu 5/12/16	272																
277	7.14	Convert Options to Easements	40 days	Fri 3/3/17	Thu 4/27/17	248																
278	7.15	Complete Filing of Easements	20 days	Fri 4/28/17	Thu 5/25/17	277																
279	7.16	Develop Potential Condemnation List	10 days	Thu 10/15/15	Wed 10/28/15	275																
280	7.17	Condemnation Decisions	5 days	Thu 10/29/15	Wed 11/4/15	279																
281	7.18	Condemnation Legal Proceedings	200 days	Thu 11/5/15	Wed 8/10/16	280																
282																						
283	8	Detailed Design - Transmission	163.7 days	Mon 9/28/15	Thu 4/12/18																	
284	8.1	Geotechnical & Foundation Design	328 days	Tue 12/29/15	Thu 3/30/17																	
285	8.1.1	Select Geotech Firm	2 days	Tue 12/29/15	Wed 12/30/15	33FS+30 days																
286	8.1.2	Determine Soil Borings	5 days	Fri 9/9/16	Thu 9/15/16	72																
287	8.1.3	Geotech Soil Borings	40 days	Fri 11/11/16	Thu 1/5/17	98																
288	8.1.4	Preliminary Soil Data to Design	20 days	Fri 1/6/17	Thu 2/2/17	287																
289	8.1.5	Preliminary Geotech Report	20 days	Fri 2/3/17	Thu 3/2/17	288																
290	8.1.6	Finalize Geotech Report	15 days	Fri 1/20/17	Thu 2/9/17	326																
291	8.1.7	Foundation Design - Foxtrot-Kilo	20 days	Fri 2/10/17	Thu 3/9/17	290																
292	8.1.8	Foundation Design- Kilo-Bravo	15 days	Fri 3/10/17	Thu 3/30/17	291																
293	8.2	Electrical Systems Studies	369 days	Mon 9/28/15	Thu 2/23/17																	
294	8.2.1	Issue PSS/E Model	13 days	Tue 2/9/16	Thu 2/25/16	46FS+20 days																
295	8.2.2	Design Studies	125 days	Fri 9/2/16	Thu 2/23/17																	
296	8.2.2.1	Economic Conductor Study	30 days	Fri 9/2/16	Thu 10/13/16	71																
297	8.2.2.2	Economic Conductor Study Review & Approval	15 days	Fri 10/14/16	Thu 11/3/16	296																
298	8.2.2.3	Insulation Coordination Study	40 days	Fri 10/14/16	Thu 12/8/16	296																
299	8.2.2.4	Insulation Coordination Review & Approval	15 days	Fri 12/9/16	Thu 12/29/16	298																
300	8.2.2.5	Transposition Study	20 days	Fri 12/9/16	Thu 1/5/17	298																
301	8.2.2.6	Transposition Study Review & Approval	15 days	Fri 1/6/17	Thu 1/26/17	300																
302	8.2.2.7	Grounding Study	20 days	Fri 1/6/17	Thu 2/2/17	294,300																
303	8.2.2.8	Grounding Study Review & Approval	15 days	Fri 2/3/17	Thu 2/23/17	302																
304	8.2.3	Operational Studies	200 days	Fri 2/26/16	Thu 12/1/16																	
305	8.2.3.1	Base Design Transient Voltage Study	40 days	Fri 2/26/16	Thu 4/21/16	294																
306	8.2.3.2	BIL & Reactor Size Verification	15 days	Fri 4/22/16	Thu 5/12/16	305																
307	8.2.3.3	Base Design Transient Voltage Study Review & Approval	13 days	Fri 4/22/16	Tue 5/10/16	305																
308	8.2.3.4	EMF Interaction	20 days	Wed 5/11/16	Tue 6/7/16	307																
309	8.2.3.5	EMF Report Review & Approval	15 days	Wed 6/8/16	Tue 6/28/16	308																
310	8.2.3.6	Pre-Induction Study Discussion with Utilities	25 days	Fri 6/3/16	Thu 7/7/16	95																
311	8.2.3.7	Induction Study	40 days	Fri 7/8/16	Thu 9/1/16	310																
312	8.2.3.8	Induction Study Report	10 days	Fri 9/2/16	Thu 9/15/16	311																

Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task		External Tasks		Manual Task		Finish-only		Slack	
	Split		External Milestone		Duration-only		Deadline			
	Milestone		Inactive Task		Manual Summary Rollup		Critical			
	Summary		Inactive Milestone		Manual Summary		Critical Split			
	Project Summary		Inactive Summary		Start-only		Progress			

ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter					1st Quarter					2nd Quarter										
							E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M
313	8.2.3.9	Induction Study Report Review & Approval	15 days	Fri 9/16/16	Thu 10/6/16	312																					
314	8.2.3.10	Induction Study Mitigation Discussions	40 days	Fri 10/7/16	Thu 12/1/16	313																					
315	8.2.4	System Studies	135 days	Tue 1/12/16	Mon 7/18/16																						
316	8.2.4.1	Base Design Load Study	20 days	Tue 1/12/16	Mon 2/8/16	46																					
317	8.2.4.2	Present Base Case Design to ISO	10 days	Tue 2/9/16	Mon 2/22/16	316																					
318	8.2.4.3	Tier 2 Load Study	80 days	Tue 2/23/16	Mon 6/13/16	317																					
319	8.2.4.4	Determine Tier 2 Load Capacities	10 days	Tue 6/14/16	Mon 6/27/16	318																					
320	8.2.4.5	Present Tier 2 Design to ISO	15 days	Tue 6/28/16	Mon 7/18/16	319																					
321	8.2.5	Field EMF Measurements - Pre Construction	10 days	Wed 7/27/16	Tue 8/9/16	309FS+20 day																					
322	8.2.6	Field EMF Measurements - Post Construction	20 days	Mon 9/28/15	Fri 10/23/15																						
323	8.3	Detailed Design	14.7 days	Fri 9/9/16	Thu 4/12/18																						
324	8.3.1	Develop Technical Bid Specifications	20 days	Fri 10/14/16	Thu 11/10/16	71FS+30 days																					
325	8.3.2	Sag & Tension Calculations	25 days	Fri 9/9/16	Thu 10/13/16	72																					
326	8.3.3	Final Structure Spotting	40 days	Fri 11/25/16	Thu 1/19/17	230FF																					
327	8.3.4	Value Optimization (Design/Vendors/Contractors)	2 days	Fri 12/9/16	Mon 12/12/16	455FS+20 day																					
328	8.3.5	Final Structure Drawings and Load Tables	15 days	Fri 10/14/16	Thu 11/3/16	325																					
329	8.3.6	Construction Packages	60 days	Fri 1/20/17	Thu 4/13/17																						
330	8.3.6.1	Final Design - Foxtrot-Kilo	25 days	Fri 1/20/17	Thu 2/23/17	326																					
331	8.3.6.2	Construction Package - Foxtrot-Kilo	10 days	Fri 2/24/17	Thu 3/9/17	330																					
332	8.3.6.3	Const Package Review - Foxtrot-Kilo	5 days	Fri 3/10/17	Thu 3/16/17	331																					
333	8.3.6.4	Issue Const Package - Foxtrot-Kilo	5 days	Fri 3/17/17	Thu 3/23/17	332																					
334	8.3.6.5	Final Design - Kilo-Bravo	15 days	Fri 2/24/17	Thu 3/16/17	330																					
335	8.3.6.6	Construction Package - Kilo-Bravo	10 days	Fri 3/17/17	Thu 3/30/17	334																					
336	8.3.6.7	Const Package Review - Kilo-Bravo	5 days	Fri 3/31/17	Thu 4/6/17	335																					
337	8.3.6.8	Issue Const Package - Kilo-Bravo	5 days	Fri 4/7/17	Thu 4/13/17	336																					
338	8.3.7	Perform Final Walkdown Foxtrot-Kilo	10 days	Fri 8/25/17	Thu 9/7/17	530FS-20 day																					
339	8.3.8	Perform Final Walkdown - Kilo-Bravo	10 days	Thu 12/28/17	Thu 1/11/18	616FS-20 day																					
340	8.3.9	Obtain Field Red-Lined Drawings	15 days	Thu 1/25/18	Thu 2/15/18	530,616																					
341	8.3.10	Complete Record Drawings	20 days	Thu 2/15/18	Thu 3/15/18	340																					
342	8.3.11	Issue Final Job Package	20 days	Thu 3/15/18	Thu 4/12/18	341																					
343																											
344	9	Detailed Design - Substation	479 days	Mon 9/28/15	Thu 7/27/17																						
345	9.1	Develop Technical Bid Specifications	1 day	Mon 9/28/15	Mon 9/28/15																						
346	9.2	Foxtrot Substation Design	110 days	Tue 7/26/16	Mon 12/26/16																						
347	9.2.1	Civil Design	15 days	Tue 7/26/16	Mon 8/15/16	84FS+15 days																					
348	9.2.2	General/Physical Design	20 days	Tue 8/16/16	Mon 9/12/16	347																					
349	9.2.3	Structural/Foundation Design	15 days	Tue 9/13/16	Mon 10/3/16	348																					
350	9.2.4	Wiring Layout	20 days	Tue 9/13/16	Mon 10/10/16	348																					
351	9.2.5	Relay & Control Design	25 days	Tue 10/11/16	Mon 11/14/16	350																					

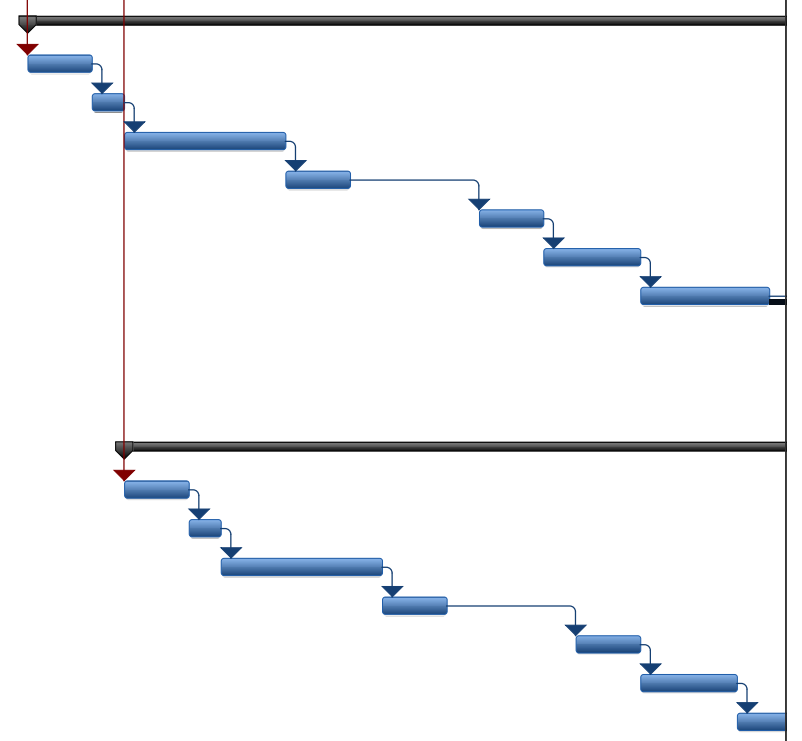
Project: RiverCentre+ Transmissio
Date: Thu 11/12/15

Task		External Tasks		Manual Task		Finish-only		Slack
Split		External Milestone		Duration-only		Deadline		
Milestone		Inactive Task		Manual Summary Rollup		Critical		
Summary		Inactive Milestone		Manual Summary		Critical Split		
Project Summary		Inactive Summary		Start-only		Progress		

ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter							1st Quarter							2nd Quarter								
							E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	
352	9.2.6	Materials List	15 days	Tue 11/15/16	Mon 12/5/16	351																							
353	9.2.7	Review Substation Design	10 days	Tue 12/6/16	Mon 12/19/16	352																							
354	9.2.8	Issue Construction Documents	5 days	Tue 12/20/16	Mon 12/26/16	353																							
355	9.3	Kilo Substation Design	120 days	Tue 8/16/16	Mon 1/30/17																								
356	9.3.1	Civil Design	15 days	Tue 8/16/16	Mon 9/5/16	347																							
357	9.3.2	General/Physical Design	20 days	Tue 9/13/16	Mon 10/10/16	348																							
358	9.3.3	Structural/Foundation Design	15 days	Tue 10/4/16	Mon 10/24/16	349																							
359	9.3.4	Wiring Layout	20 days	Tue 10/11/16	Mon 11/7/16	350																							
360	9.3.5	Relay & Control Design	25 days	Tue 11/15/16	Mon 12/19/16	351																							
361	9.3.6	Materials List	15 days	Tue 12/20/16	Mon 1/9/17	360																							
362	9.3.7	Review Substation Design	10 days	Tue 1/10/17	Mon 1/23/17	361																							
363	9.3.8	Issue Construction Documents	5 days	Tue 1/24/17	Mon 1/30/17	362																							
364	9.4	Bravo Substation Design	130 days	Tue 9/6/16	Mon 3/6/17																								
365	9.4.1	Civil Design	15 days	Tue 9/6/16	Mon 9/26/16	356																							
366	9.4.2	General/Physical Design	20 days	Tue 10/11/16	Mon 11/7/16	357																							
367	9.4.3	Structural/Foundation Design	15 days	Tue 10/25/16	Mon 11/14/16	358																							
368	9.4.4	Wiring Layout	20 days	Tue 11/8/16	Mon 12/5/16	359																							
369	9.4.5	Relay & Control Design	25 days	Tue 12/20/16	Mon 1/23/17	360																							
370	9.4.6	Materials List	15 days	Tue 1/24/17	Mon 2/13/17	369																							
371	9.4.7	Review Substation Design	10 days	Tue 2/14/17	Mon 2/27/17	370																							
372	9.4.8	Issue Construction Documents	5 days	Tue 2/28/17	Mon 3/6/17	371																							
373	9.5	Schedule Coordination with Transmission Construction Work	15 days	Tue 3/7/17	Mon 3/27/17	372																							
374	9.6	Foxtrot Construction	50 days	Fri 5/5/17	Thu 7/13/17																								
375	9.6.1	Technical Reviews of Construction	5 days	Fri 5/5/17	Thu 5/11/17	484	FS-15 day																						
376	9.6.2	Field Red-Lined Drawings & Reports	20 days	Fri 5/26/17	Thu 6/22/17	484																							
377	9.6.3	Issue Sub Final Job Book	15 days	Fri 6/23/17	Thu 7/13/17	376																							
378	9.7	Kilo Construction	50 days	Fri 5/19/17	Thu 7/27/17																								
379	9.7.1	Technical Reviews of Construction	5 days	Fri 5/19/17	Thu 5/25/17	495	FS-15 day																						
380	9.7.2	Field Red-Lined Drawings & Reports	20 days	Fri 6/9/17	Thu 7/6/17	495																							
381	9.7.3	Issue Sub Final Job Book	15 days	Fri 7/7/17	Thu 7/27/17	380																							
382	9.8	Bravo Construction	50 days	Fri 4/7/17	Thu 6/15/17																								
383	9.8.1	Technical Reviews of Construction	5 days	Fri 4/7/17	Thu 4/13/17	506	FS-15 day																						
384	9.8.2	Field Red-Lined Drawings & Reports	20 days	Fri 4/28/17	Thu 5/25/17	506																							
385	9.8.3	Issue Sub Final Job Book	15 days	Fri 5/26/17	Thu 6/15/17	384																							
386																													
387	10	Procurement	345 days	Tue 12/29/15	Mon 4/24/17																								
388	10.1	Develop Contract/Bid Documents	18 days	Tue 12/29/15	Thu 1/21/16	82																							
389	10.2	Substation Transformers	110 days	Fri 1/22/16	Thu 6/23/16																								
390	10.2.1	Develop Transformer Bid Package	10 days	Fri 1/22/16	Thu 2/4/16	388																							

Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task		External Tasks		Manual Task		Finish-only		Slack	
	Split		External Milestone		Duration-only		Deadline			
	Milestone		Inactive Task		Manual Summary Rollup		Critical			
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ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter				1st Quarter				2nd Quarter				
							E	B	M	E	B	M	E	B	M	E	B	M	E
430	10.7.5	Receipt of Vendor Structure Calcs/Drawings	10 days	Fri 2/3/17	Thu 2/16/17	429FS+10 days													
431	10.7.6	Receipt of Structure Delivery Schedule	5 days	Fri 3/17/17	Thu 3/23/17	429FS+40 days													
432	10.8	Conductor/Shield Wire	75 days	Fri 11/4/16	Thu 2/16/17														
433	10.8.1	Develop Conductor/Shield Wire Bid Package	10 days	Fri 11/4/16	Thu 11/17/16	297													
434	10.8.2	Issue Bids for Conductor/Shield Wire	25 days	Fri 11/18/16	Thu 12/22/16	433													
435	10.8.3	Receipt & Review of Conductor/Shield Wire Bids	10 days	Fri 12/23/16	Thu 1/5/17	434													
436	10.8.4	Award Conductor/Shield Wire Vendors	5 days	Fri 1/6/17	Thu 1/12/17	435													
437	10.8.5	Receipt of Conductor/Shield Wire Delivery Schedule	5 days	Fri 2/10/17	Thu 2/16/17	436FS+20 days													
438	10.9	Txm Hardware	95 days	Fri 11/11/16	Thu 3/23/17														
439	10.9.1	Develop Hardware Bid Package	15 days	Fri 11/11/16	Thu 12/1/16	324													
440	10.9.2	Issue Bids for Hardware	25 days	Fri 12/2/16	Thu 1/5/17	439													
441	10.9.3	Receipt & Review of Hardware Bids	10 days	Fri 1/6/17	Thu 1/19/17	440													
442	10.9.4	Award of Hardware Vendors	5 days	Fri 1/20/17	Thu 1/26/17	441													
443	10.9.5	Receipt of Hardware Drawings	10 days	Fri 3/10/17	Thu 3/23/17	442FS+30 days													
444	10.9.6	Receipt of Hardware Delivery Schedules	5 days	Fri 2/24/17	Thu 3/2/17	442FS+20 days													
445	10.10	Txm Line Construction	208 days	Tue 1/19/16	Thu 11/3/16														
446	10.10.1	Develop PQQ for Pre-Screening	10 days	Tue 1/19/16	Mon 2/1/16	33FS+45 days													
447	10.10.2	Issue PQQ for Pre-Screening	5 days	Tue 2/2/16	Mon 2/8/16	446													
448	10.10.3	Receipt & Review of PQQ	25 days	Tue 2/9/16	Mon 3/14/16	447													
449	10.10.4	Determination of Line Contractors for Presentations	10 days	Tue 3/15/16	Mon 3/28/16	448													
450	10.10.5	Construction Contractor Presentations	10 days	Tue 4/26/16	Mon 5/9/16	449FS+20 days													
451	10.10.6	Determination of Line Bidders	15 days	Tue 5/10/16	Mon 5/30/16	450													
452	10.10.7	Develop Construction Bid Package	20 days	Tue 5/31/16	Mon 6/27/16	451													
453	10.10.8	Issue Bids for Construction	25 days	Fri 9/9/16	Thu 10/13/16	452,72													
454	10.10.9	Receipt & Review of Construction Bids	10 days	Fri 10/14/16	Thu 10/27/16	453													
455	10.10.10	Award of Construction Contractor	5 days	Fri 10/28/16	Thu 11/3/16	454													
456	10.11	Foundation Construction	198 days	Tue 2/9/16	Thu 11/10/16														
457	10.11.1	Develop PQQ for Pre-Screening	10 days	Tue 2/9/16	Mon 2/22/16	33FS+60 days													
458	10.11.2	Issue PQQ for Pre-Screening	5 days	Tue 2/23/16	Mon 2/29/16	457													
459	10.11.3	Receipt & Review of PQQ	25 days	Tue 3/1/16	Mon 4/4/16	458													
460	10.11.4	Determination of Line Contractors for Presentations	10 days	Tue 4/5/16	Mon 4/18/16	459													
461	10.11.5	Construction Contractor Presentations	10 days	Tue 5/17/16	Mon 5/30/16	460FS+20 days													
462	10.11.6	Determination of Foundation Bidders	15 days	Tue 5/31/16	Mon 6/20/16	461													
463	10.11.7	Develop Construction Bid Package	20 days	Tue 6/21/16	Mon 7/18/16	462													
464	10.11.8	Issue Bids for Construction	25 days	Fri 9/9/16	Thu 10/13/16	463,72													
465	10.11.9	Receipt & Review of Construction Bids	10 days	Fri 10/21/16	Thu 11/3/16	464FS+5 days													
466	10.11.10	Award of Construction Contractor	5 days	Fri 11/4/16	Thu 11/10/16	465													
467	10.12	Construction Support - Tree/Fence/Laydown	55 days	Fri 9/9/16	Thu 11/24/16														
468	10.12.1	Develop Construction Bid Package	15 days	Fri 9/9/16	Thu 9/29/16	72													



Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task External Tasks Manual Task Finish-only Slack Split External Milestone Duration-only Deadline Critical Milestone Inactive Task Manual Summary Rollup Critical Split Summary Inactive Milestone Manual Summary Critical Split Project Summary Inactive Summary Start-only Progress
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ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter												1st Quarter												2nd Quarter											
							E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E								
469	10.12.2	Issue Bids for Construction	25 days	Fri 9/30/16	Thu 11/3/16	468																																				
470	10.12.3	Receipt & Review of Construction Bids	10 days	Fri 11/4/16	Thu 11/17/16	469																																				
471	10.12.4	Award of Construction Contractor	5 days	Fri 11/18/16	Thu 11/24/16	470																																				
472																																										
473	11	Substation Construction	70 days	Fri 3/3/17	Thu 6/8/17																																					
474	11.1	Foxtrot 345kV Bay	60 days	Fri 3/3/17	Thu 5/25/17																																					
475	11.1.1	Site Civil Work	5 days	Fri 3/3/17	Thu 3/9/17	103,248,270																																				
476	11.1.2	Install Ground Grid & Tremway	5 days	Fri 3/10/17	Thu 3/16/17	475																																				
477	11.1.3	Foundation Installation	5 days	Fri 3/17/17	Thu 3/23/17	476																																				
478	11.1.4	Install Structural Steel/Bus	5 days	Fri 3/24/17	Thu 3/30/17	477																																				
479	11.1.5	Install Switches/Equipment	10 days	Fri 3/31/17	Thu 4/13/17	478																																				
480	11.1.6	Install Circuit Breaker	5 days	Fri 4/14/17	Thu 4/20/17	479																																				
481	11.1.7	Switchyard Wiring	10 days	Fri 4/21/17	Thu 5/4/17	480																																				
482	11.1.8	Control House Panels & Wiring	15 days	Fri 3/17/17	Thu 4/6/17	476																																				
483	11.1.9	Relay & Controls Installation & Wiring	10 days	Fri 4/7/17	Thu 4/20/17	482																																				
484	11.1.10	Commissioning & Testing	15 days	Fri 5/5/17	Thu 5/25/17	483,481																																				
485	11.2	Kilo 345kV Section	70 days	Fri 3/3/17	Thu 6/8/17																																					
486	11.2.1	Site Civil Work	10 days	Fri 3/3/17	Thu 3/16/17	104,248,270																																				
487	11.2.2	Install Ground Grid & Tremway	5 days	Fri 3/17/17	Thu 3/23/17	486																																				
488	11.2.3	Foundation Installation	10 days	Fri 3/24/17	Thu 4/6/17	487																																				
489	11.2.4	Install Structural Steel/Bus	5 days	Fri 4/7/17	Thu 4/13/17	488																																				
490	11.2.5	Install Switches/Equipment	10 days	Fri 4/14/17	Thu 4/27/17	489																																				
491	11.2.6	Install Circuit Breaker	5 days	Fri 4/28/17	Thu 5/4/17	490																																				
492	11.2.7	Switchyard Wiring	10 days	Fri 5/5/17	Thu 5/18/17	491																																				
493	11.2.8	Control House Panels & Wiring	15 days	Fri 3/24/17	Thu 4/13/17	487																																				
494	11.2.9	Relay & Controls Installation & Wiring	10 days	Fri 4/14/17	Thu 4/27/17	493																																				
495	11.2.10	Commissioning & Testing	15 days	Fri 5/19/17	Thu 6/8/17	492,494																																				
496	11.3	Bravo 115kV Bay	33 days	Tue 3/14/17	Thu 4/27/17																																					
497	11.3.1	Site Civil Work	3 days	Tue 3/14/17	Thu 3/16/17	105,248,270																																				
498	11.3.2	Install Ground Grid & Tremway	2 days	Fri 3/17/17	Mon 3/20/17	497																																				
499	11.3.3	Foundation Installation	5 days	Tue 3/21/17	Mon 3/27/17	498																																				
500	11.3.4	Install Structural Steel/Bus	5 days	Tue 3/28/17	Mon 4/3/17	499																																				
501	11.3.5	Install Switches/Equipment	3 days	Tue 4/4/17	Thu 4/6/17	500																																				
502	11.3.6	Install Circuit Breaker	2 days	Fri 4/7/17	Mon 4/10/17	501																																				
503	11.3.7	Switchyard Wiring	3 days	Tue 4/11/17	Thu 4/13/17	502																																				
504	11.3.8	Control House Panels & Wiring	5 days	Tue 3/21/17	Mon 3/27/17	498																																				
505	11.3.9	Relay & Controls Installation & Wiring	10 days	Tue 3/28/17	Mon 4/10/17	504																																				
506	11.3.10	Commissioning & Testing	10 days	Fri 4/14/17	Thu 4/27/17	505,503																																				
507																																										

Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task		External Tasks		Manual Task		Finish-only		Slack	
	Split		External Milestone		Duration-only		Deadline			
	Milestone		Inactive Task		Manual Summary Rollup		Critical			
	Summary		Inactive Milestone		Manual Summary		Critical Split			
	Project Summary		Inactive Summary		Start-only		Progress			

ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter			1st Quarter			2nd Quarter					
							E	B	M	E	B	M	E	B	M	E	B	M
508	12	Overhead Transmission Construction	35.7 days	Fri 3/3/17	Fri 1/26/18													
509	12.1	Establish Material Laydown Yards	20 days	Fri 3/3/17	Thu 3/30/17	248,276												
510	12.2	Material Receipt	65 days	Fri 3/10/17	Thu 6/8/17													
511	12.2.1	Structures	60 days	Fri 3/17/17	Thu 6/8/17	429FS+40 days												
512	12.2.2	Wire	25 days	Fri 3/10/17	Thu 4/13/17	436FS+40 days												
513	12.2.3	Hardware & Assemblies	20 days	Fri 3/24/17	Thu 4/20/17	442FS+40 days												
514	12.3	Foxtrot-Kilo Foundation Construction (260 Foundations)	70 days	Fri 3/31/17	Thu 7/6/17													
515	12.3.1	Assemble Anchor Bolt Cages	30 days	Fri 3/31/17	Thu 5/11/17	248,509,333												
516	12.3.2	Build Rebar Cages	60 days	Fri 3/31/17	Thu 6/22/17	248,509,333												
517	12.3.3	Install Foundations	55 days	Fri 4/21/17	Thu 7/6/17	515SS+15 days												
518	12.4	Foxtrot-Kilo Overhead Construction (46 miles 345kV)	91 days	Fri 5/19/17	Fri 9/22/17													
519	12.4.1	Haul	55 days	Fri 5/19/17	Thu 8/3/17	517SS+20 days												
520	12.4.2	Frame	55 days	Fri 5/26/17	Thu 8/10/17	519SS+5 days												
521	12.4.3	Set	70 days	Fri 6/2/17	Thu 9/7/17	520SS+5 days												
522	12.4.4	Conductor	63 days	Fri 6/16/17	Tue 9/12/17													
523	12.4.4.1	Pull Conductor	60 days	Fri 6/16/17	Thu 9/7/17	521SS+10 days												
524	12.4.4.2	Sag/Deadend	60 days	Mon 6/19/17	Fri 9/8/17	523SS+1 day												
525	12.4.4.3	Clip	60 days	Wed 6/21/17	Tue 9/12/17	524SS+2 days												
526	12.4.5	Static Wires	57 days	Fri 6/30/17	Mon 9/18/17													
527	12.4.5.1	Pull Conductor	55 days	Fri 6/30/17	Thu 9/14/17	523SS+10 days												
528	12.4.5.2	Sag/Deadend	55 days	Mon 7/3/17	Fri 9/15/17	527SS+1 day												
529	12.4.5.3	Clip	55 days	Tue 7/4/17	Mon 9/18/17	528SS+1 day												
530	12.4.6	Complete Punch List Items	3 days	Tue 9/19/17	Thu 9/21/17	529												
531	12.4.7	Energize Foxtrot-Kilo	1 day	Fri 9/22/17	Fri 9/22/17	484,495,530												
532	12.5	Kilo-Bravo Overhead Construction (570 Strs/71 miles 115kV)	05.7 days	Fri 4/14/17	Fri 1/26/18													
533	12.5.1	Haul 71-001	0.2 days	Fri 4/14/17	Fri 4/14/17	248,509,337												
534	12.5.2	Frame 71-001	0.2 days	Fri 4/21/17	Fri 4/21/17	533FS+5 days												
535	12.5.3	Drill & Pour Foundation 71-001	0.5 days	Fri 4/14/17	Fri 4/14/17	248,509,337												
536	12.5.4	Set 71-001	0.3 days	Fri 4/21/17	Fri 4/21/17	534,535FS+5												
537	12.5.5	Haul 71-002	0.2 days	Fri 4/14/17	Fri 4/14/17	533												
538	12.5.6	Frame 71-002	0.2 days	Fri 4/21/17	Fri 4/21/17	534												
539	12.5.7	Drill & Set 71-002	0.3 days	Fri 4/21/17	Mon 4/24/17	536												
540	12.5.8	Haul 71-003	0.2 days	Fri 4/14/17	Fri 4/14/17	537												
541	12.5.9	Frame 71-003	0.2 days	Fri 4/21/17	Fri 4/21/17	538												
542	12.5.10	Drill & Set 71-003	0.3 days	Mon 4/24/17	Mon 4/24/17	539												
543	12.5.11	Haul 71-004	0.2 days	Fri 4/14/17	Fri 4/14/17	540												
544	12.5.12	Frame 71-004	0.2 days	Fri 4/21/17	Fri 4/21/17	541												
545	12.5.13	Drill & Set 71-004	0.3 days	Mon 4/24/17	Mon 4/24/17	542												
546	12.5.14	Haul 71-005	0.2 days	Fri 4/14/17	Fri 4/14/17	543												

Project: RiverCentre+ Transmissio

Date: Thu 11/12/15

Task		External Tasks		Manual Task		Finish-only
Split		External Milestone		Duration-only		Deadline
Milestone		Inactive Task		Manual Summary Rollup		Critical
Summary		Inactive Milestone		Manual Summary		Critical Split
Project Summary		Inactive Summary		Start-only		Progress

Slack





















ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter				1st Quarter				2nd Quarter				
							E	B	M	E	B	M	E	B	M	E	B	M	E
547	12.5.15	Frame 71-005	0.2 days	Mon 4/24/17	Mon 4/24/17	544													
548	12.5.16	Drill & Set 71-005	0.3 days	Mon 4/24/17	Mon 4/24/17	545													
549	12.5.17	Haul 71-006	0.2 days	Mon 4/17/17	Mon 4/17/17	546													
550	12.5.18	Frame 71-006	0.2 days	Mon 4/24/17	Mon 4/24/17	547													
551	12.5.19	Drill & Set 71-006	0.3 days	Tue 4/25/17	Tue 4/25/17	548													
552	12.5.20	Haul 71-007	0.2 days	Mon 4/17/17	Mon 4/17/17	549													
553	12.5.21	Frame 71-007	0.2 days	Mon 4/24/17	Mon 4/24/17	550													
554	12.5.22	Drill & Set 71-007	0.3 days	Tue 4/25/17	Tue 4/25/17	551													
555	12.5.23	Haul 71-008	0.2 days	Mon 4/17/17	Mon 4/17/17	552													
556	12.5.24	Frame 71-008	0.2 days	Mon 4/24/17	Mon 4/24/17	553													
557	12.5.25	Drill & Set 71-008	0.3 days	Tue 4/25/17	Tue 4/25/17	554													
558	12.5.26	Haul 71-009	0.2 days	Mon 4/17/17	Mon 4/17/17	555													
559	12.5.27	Frame 71-009	0.2 days	Mon 4/24/17	Mon 4/24/17	556													
560	12.5.28	Drill & Set 71-009	0.3 days	Tue 4/25/17	Wed 4/26/17	557													
561	12.5.29	Haul 71-010	0.2 days	Mon 4/17/17	Mon 4/17/17	558													
562	12.5.30	Frame 71-010	0.2 days	Tue 4/25/17	Tue 4/25/17	559													
563	12.5.31	Drill & Set 71-010	0.3 days	Wed 4/26/17	Wed 4/26/17	560													
564	12.5.32	Haul 71-011	0.2 days	Tue 4/18/17	Tue 4/18/17	561													
565	12.5.33	Frame 71-011	0.2 days	Tue 4/25/17	Tue 4/25/17	562													
566	12.5.34	Drill & Set 71-011	0.3 days	Wed 4/26/17	Wed 4/26/17	563													
567	12.5.35	Haul 71-012	0.2 days	Tue 4/18/17	Tue 4/18/17	564													
568	12.5.36	Frame 71-012	0.2 days	Tue 4/25/17	Tue 4/25/17	565													
569	12.5.37	Drill & Set 71-012	0.3 days	Wed 4/26/17	Thu 4/27/17	566													
570	12.5.38	Haul 71-013	0.2 days	Tue 4/18/17	Tue 4/18/17	567													
571	12.5.39	Frame 71-013	0.2 days	Tue 4/25/17	Tue 4/25/17	568													
572	12.5.40	Drill & Set 71-013	0.3 days	Thu 4/27/17	Thu 4/27/17	569													
573	12.5.41	Haul 71-014	0.2 days	Tue 4/18/17	Tue 4/18/17	570													
574	12.5.42	Frame 71-014	0.2 days	Tue 4/25/17	Tue 4/25/17	571													
575	12.5.43	Drill & Set 71-014	0.3 days	Thu 4/27/17	Thu 4/27/17	572													
576	12.5.44	Haul 71-015	0.2 days	Tue 4/18/17	Tue 4/18/17	573													
577	12.5.45	Frame 71-015	0.2 days	Wed 4/26/17	Wed 4/26/17	574													
578	12.5.46	Drill & Pour Foundation 71-015	0.5 days	Fri 4/14/17	Fri 4/14/17	535													
579	12.5.47	Set 71-015	0.3 days	Thu 4/27/17	Thu 4/27/17	575,578FS+5													
580	12.5.48	Wire Installation 71-001 thru 71-015	04.7 days	Mon 4/17/17	Fri 1/26/18														
581	12.5.48.1	Install Travelers 001-015	1 day	Fri 4/28/17	Fri 4/28/17	536,539,542,													
582	12.5.48.2	Pull Hardline	0.5 days	Mon 5/1/17	Mon 5/1/17	581													
583	12.5.48.3	Pull Conductor	0.5 days	Mon 5/1/17	Mon 5/1/17	582													
584	12.5.48.4	Sag/Deadend Conductor	1 day	Tue 5/2/17	Tue 5/2/17	583													
585	12.5.48.5	Clip Conductor	2 days	Wed 5/3/17	Thu 5/4/17	584													

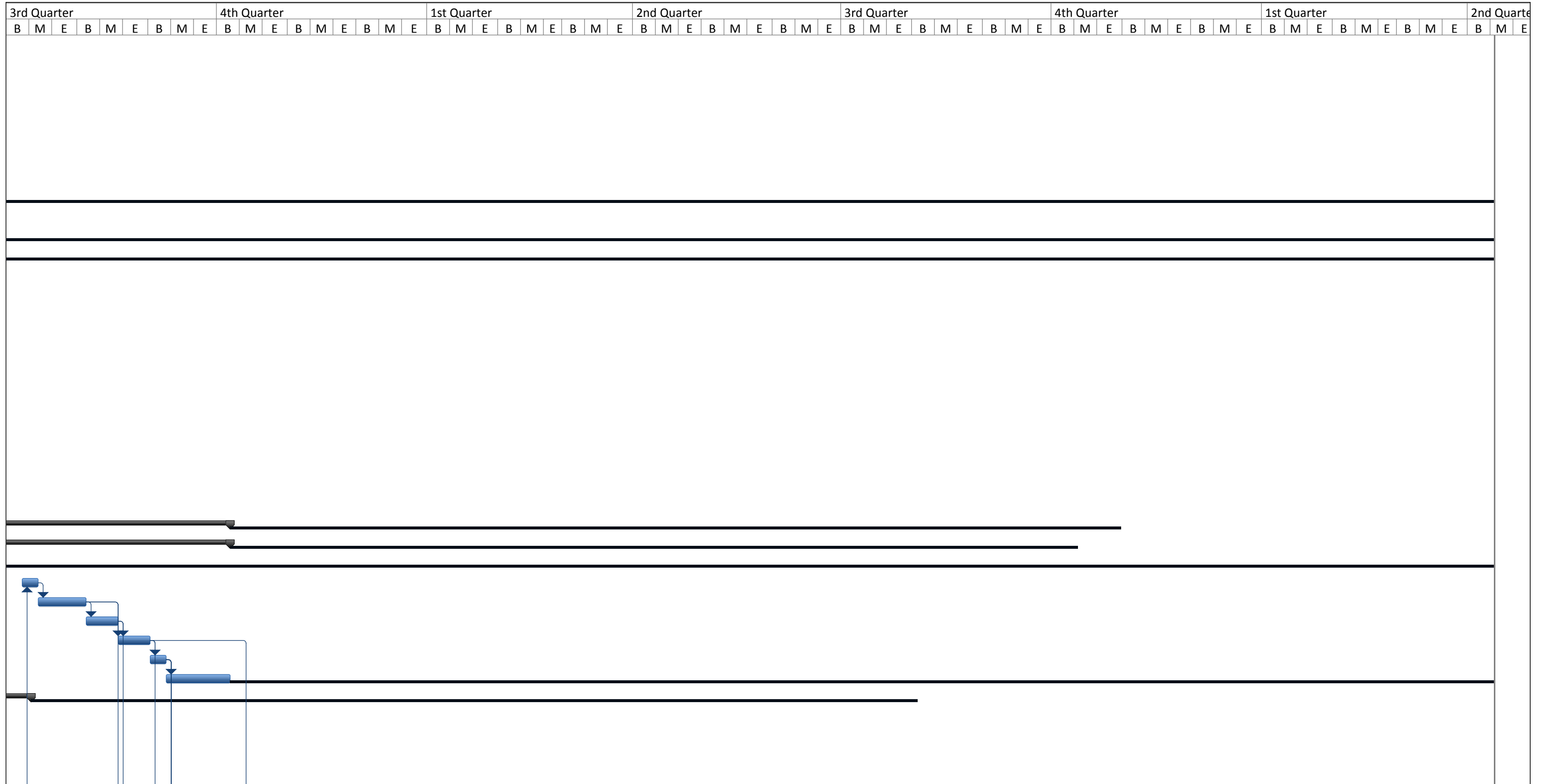
Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task		External Tasks		Manual Task		Finish-only		Slack	
	Split		External Milestone		Duration-only		Deadline			
	Milestone		Inactive Task		Manual Summary Rollup		Critical			
	Summary		Inactive Milestone		Manual Summary		Critical Split			
	Project Summary		Inactive Summary		Start-only		Progress			

ID	WBS	Task Name	Duration	Start	Finish	Predecessors	4th Quarter					1st Quarter					2nd Quarter										
							E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E		
586	12.5.48.6	Pull Static (EHS, OPGW)	0.5 days	Fri 5/5/17	Fri 5/5/17	585																					
587	12.5.48.7	Sag/DE Static	1 day	Fri 5/5/17	Mon 5/8/17	586																					
588	12.5.48.8	Clip Static	1 day	Mon 5/8/17	Tue 5/9/17	587																					
589	12.5.48.9	Haul 71-016 thru 71-566	110 days	Wed 4/19/17	Tue 9/19/17	576																					
590	12.5.48.10	Frame 71-016 thru 71-566	110 days	Wed 4/26/17	Wed 9/27/17	577																					
591	12.5.48.11	Drill & Set 71-016 thru 71-566	183 days	Fri 4/28/17	Tue 1/9/18	579																					
592	12.5.48.12	Drill & Pour 21 Foundations	10 days	Mon 4/17/17	Fri 4/28/17	578																					
593	12.5.48.13	Haul 71-567	0.2 days	Wed 9/20/17	Wed 9/20/17	589																					
594	12.5.48.14	Frame 71-567	0.2 days	Wed 9/27/17	Wed 9/27/17	590																					
595	12.5.48.15	Drill & Pour Foundation 71-567	0.5 days	Mon 5/1/17	Mon 5/1/17	592																					
596	12.5.48.16	Set 71-567	0.3 days	Wed 1/10/18	Wed 1/10/18	591																					
597	12.5.48.17	Haul 71-568	0.2 days	Wed 9/20/17	Wed 9/20/17	593																					
598	12.5.48.18	Frame 71-568	0.2 days	Wed 9/27/17	Wed 9/27/17	594																					
599	12.5.48.19	Drill & Set 71-568	0.3 days	Wed 1/10/18	Wed 1/10/18	596																					
600	12.5.48.20	Haul 71-569	0.2 days	Wed 9/20/17	Wed 9/20/17	597																					
601	12.5.48.21	Frame 71-569	0.2 days	Wed 9/27/17	Wed 9/27/17	598																					
602	12.5.48.22	Drill & Set 71-569	0.3 days	Wed 1/10/18	Wed 1/10/18	599																					
603	12.5.48.23	Haul 71-570	0.2 days	Wed 9/20/17	Wed 9/20/17	600																					
604	12.5.48.24	Frame 71-570	0.2 days	Wed 9/27/17	Wed 9/27/17	601																					
605	12.5.48.25	Drill & Pour Foundation 71-570	0.5 days	Mon 5/1/17	Mon 5/1/17	595																					
606	12.5.48.26	Set 71-570	0.3 days	Wed 1/10/18	Thu 1/11/18	602																					
607	12.5.48.27	Wire Installation 71-567 thru 71-570	11.5 days	Thu 1/11/18	Fri 1/26/18																						
608	12.5.48.27	Install Travelers 001-015	1 day	Thu 1/11/18	Fri 1/12/18	596,599,602,																					
609	12.5.48.27	Pull Hardline	0.5 days	Fri 1/12/18	Fri 1/12/18	608																					
610	12.5.48.27	Pull Conductor	0.5 days	Fri 1/12/18	Mon 1/15/18	609																					
611	12.5.48.27	Sag/Deadend Conductor	1 day	Mon 1/15/18	Tue 1/16/18	610																					
612	12.5.48.27	Clip Conductor	1 day	Tue 1/16/18	Wed 1/17/18	611																					
613	12.5.48.27	Pull Static (EHS, OPGW)	0.5 days	Wed 1/17/18	Wed 1/17/18	612																					
614	12.5.48.27	Sag/DE Static	1 day	Wed 1/17/18	Thu 1/18/18	613																					
615	12.5.48.27	Clip Static	1 day	Thu 1/18/18	Fri 1/19/18	614																					
616	12.5.48.27	Complete Punch List Items	4 days	Fri 1/19/18	Thu 1/25/18	615																					
617	12.5.48.27	Energize Foxtrot-Kilo	1 day	Thu 1/25/18	Fri 1/26/18	495,506,616																					

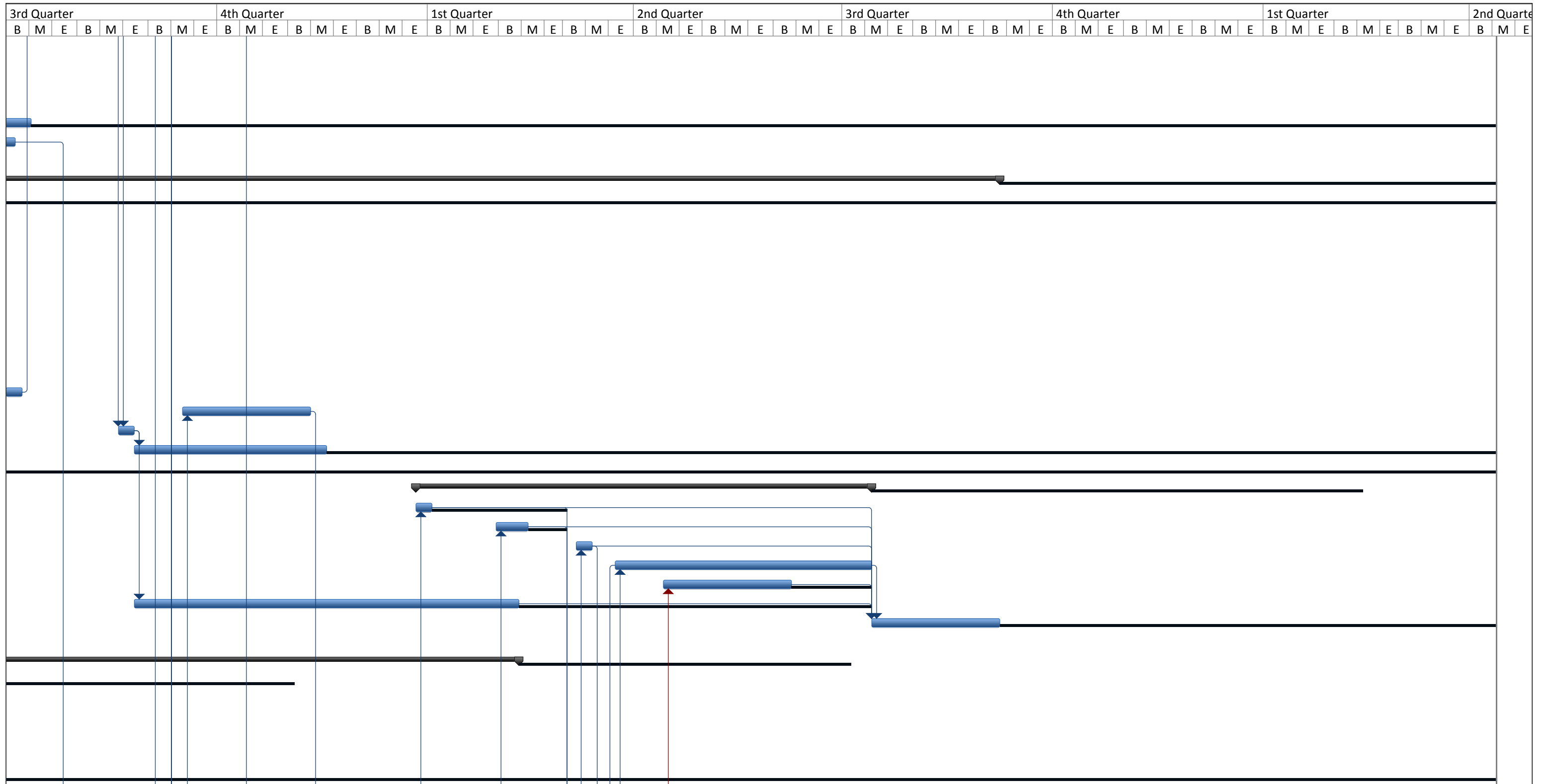
Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task		External Tasks		Manual Task		Finish-only		Slack	
	Split		External Milestone		Duration-only		Deadline			
	Milestone		Inactive Task		Manual Summary Rollup		Critical			
	Summary		Inactive Milestone		Manual Summary		Critical Split			
	Project Summary		Inactive Summary		Start-only		Progress			

3rd Quarter					4th Quarter					1st Quarter					2nd Quarter					3rd Quarter					4th Quarter					1st Quarter					2nd Quarter																		
B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E	B	M	E

Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task  External Tasks	 Manual Task	 Finish-only	 Slack
	Split  External Milestone	 Duration-only	 Deadline	
	Milestone  Inactive Task	 Manual Summary Rollup	 Critical	
	Summary  Inactive Milestone	 Manual Summary	 Critical Split	
	Project Summary  Inactive Summary	 Start-only	 Progress	

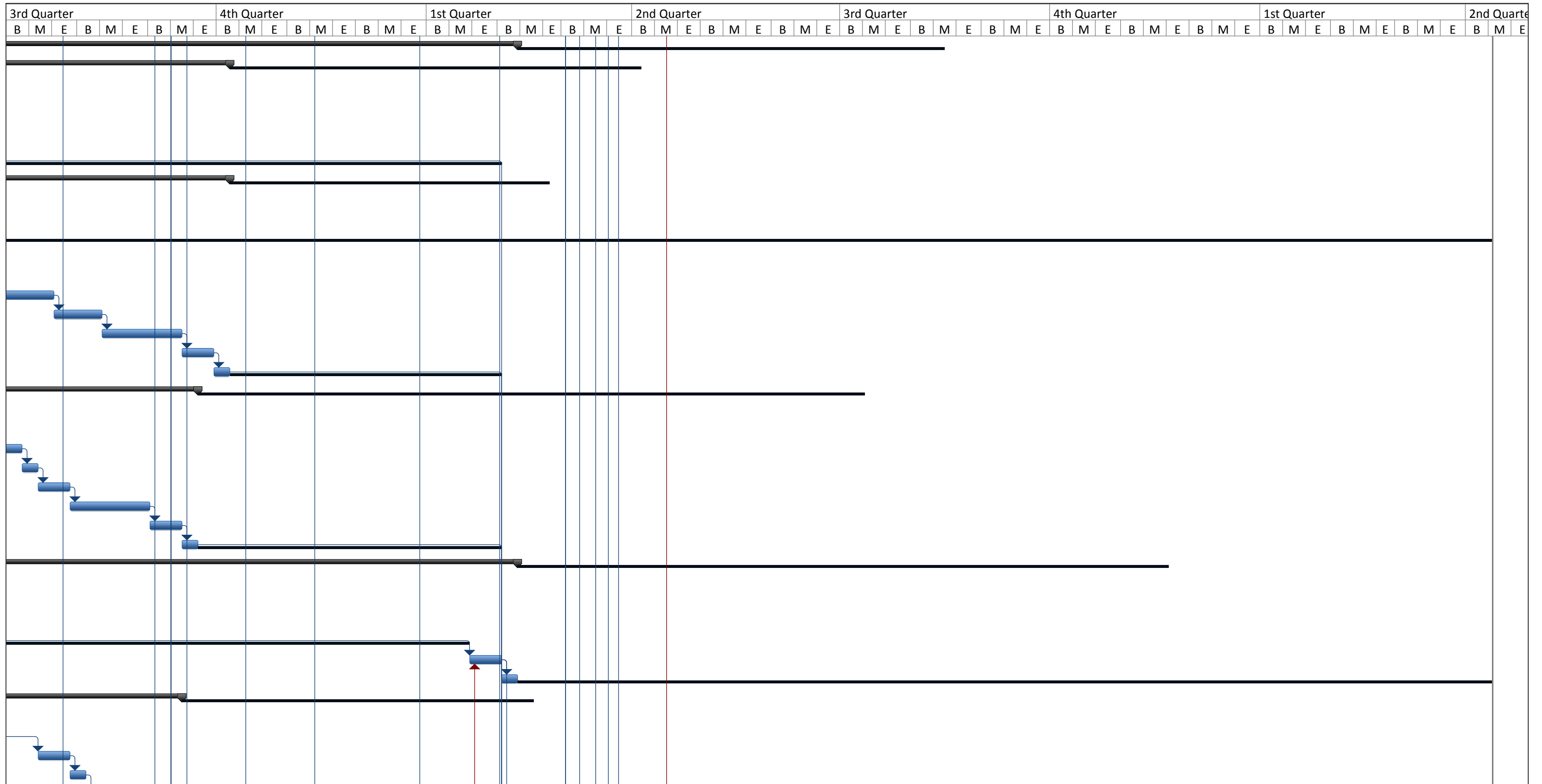


Project: RiverCentre+ Transmissio Date: Thu 11/12/15	Task		External Tasks		Manual Task		Finish-only		Slack	
	Split		External Milestone		Duration-only		Deadline			
	Milestone		Inactive Task		Manual Summary Rollup		Critical			
	Summary		Inactive Milestone		Manual Summary		Critical Split			
	Project Summary		Inactive Summary		Start-only		Progress			



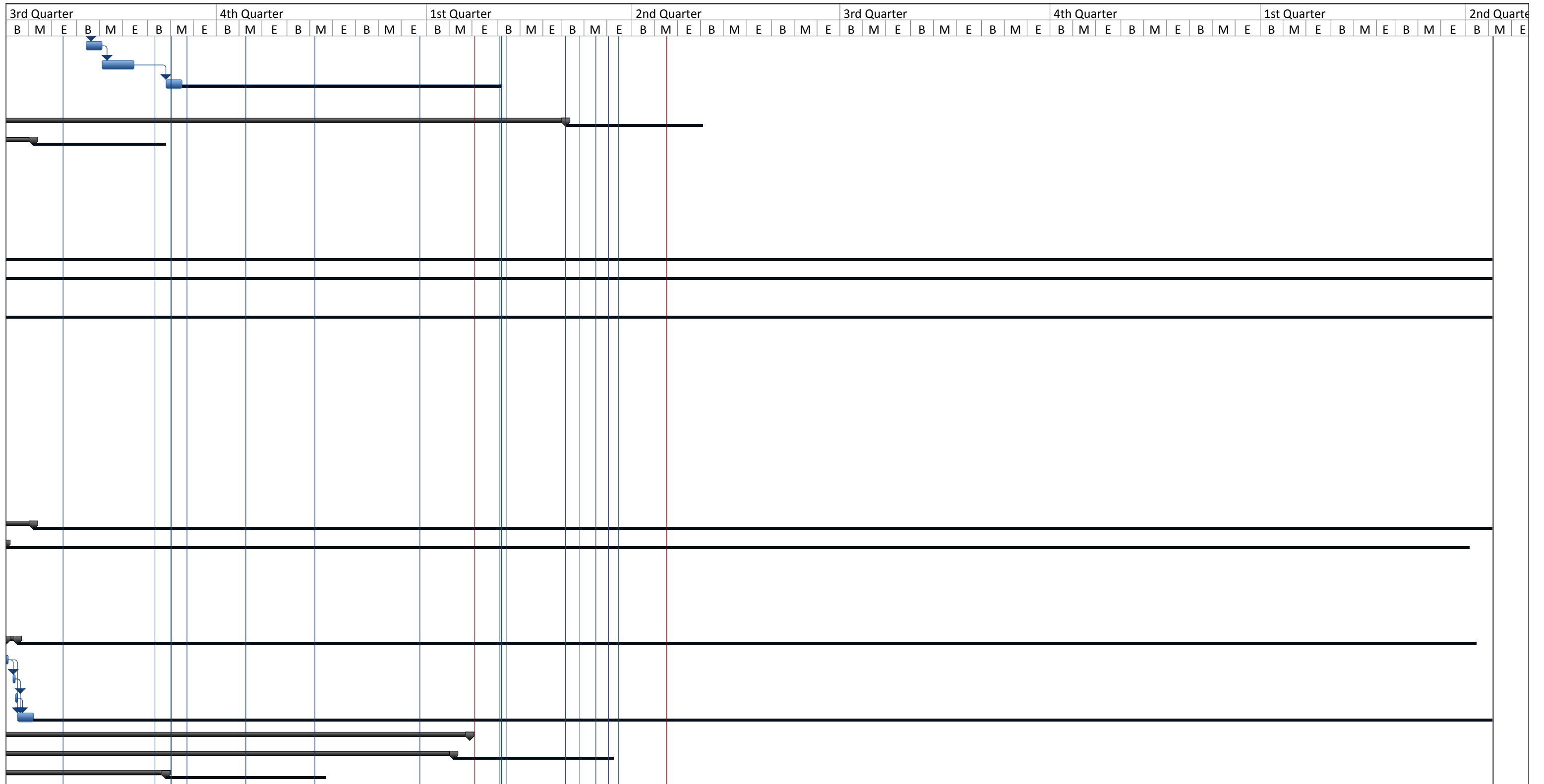
Project: RiverCentre+ Transmissio
 Date: Thu 11/12/15

Task	External Tasks	Manual Task	Finish-only	Slack
Split	External Milestone	Duration-only	Deadline	Slack
Milestone	Inactive Task	Manual Summary Rollup	Critical	Critical
Summary	Inactive Milestone	Manual Summary	Critical Split	Critical
Project Summary	Inactive Summary	Start-only	Progress	Slack



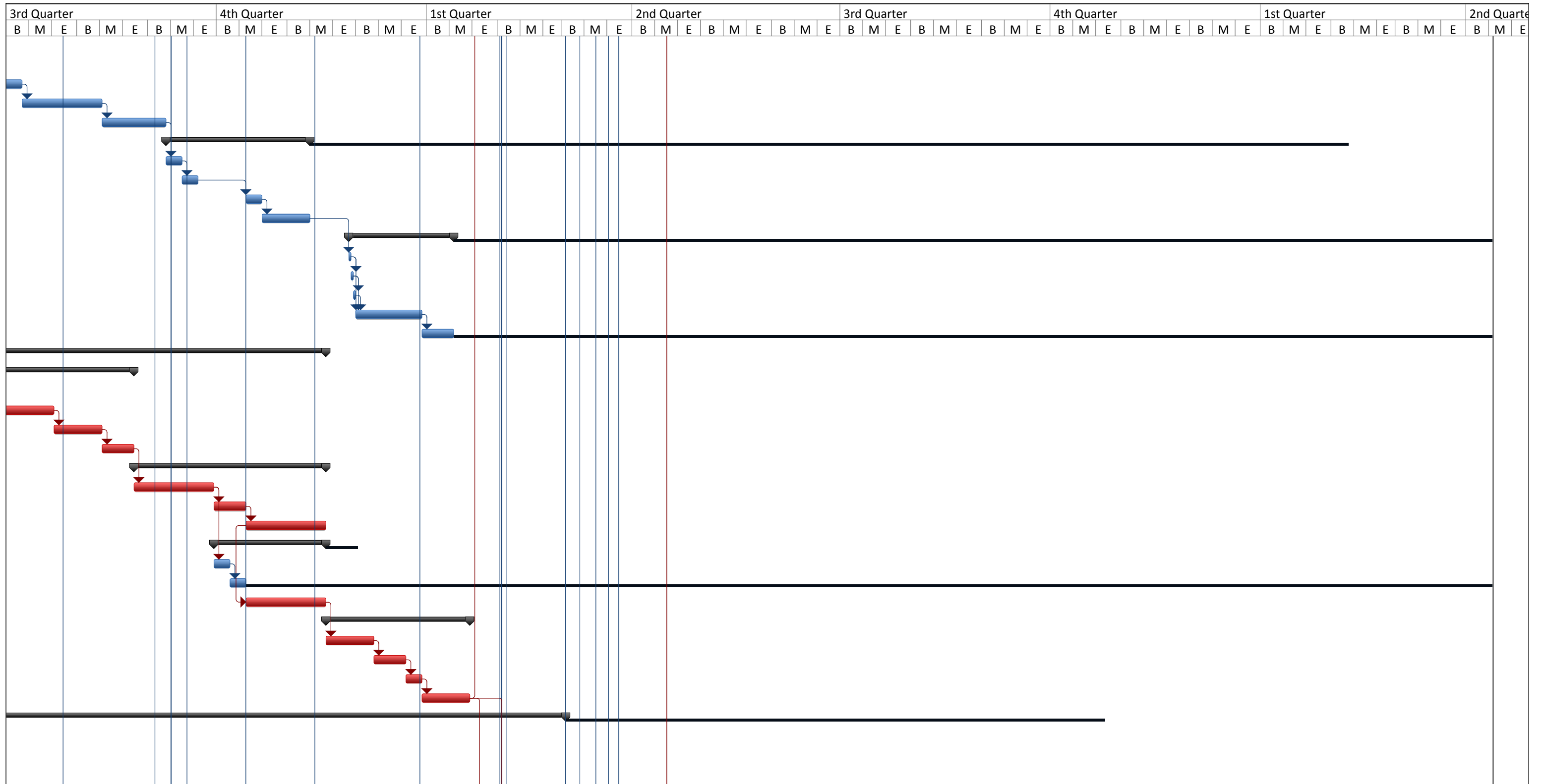
Project: RiverCentre+ Transmissio
 Date: Thu 11/12/15

Task	External Tasks	Manual Task	Finish-only	Slack
Split	External Milestone	Duration-only	Deadline	Slack
Milestone	Inactive Task	Manual Summary Rollup	Critical	Slack
Summary	Inactive Milestone	Manual Summary	Critical Split	Slack
Project Summary	Inactive Summary	Start-only	Progress	Slack



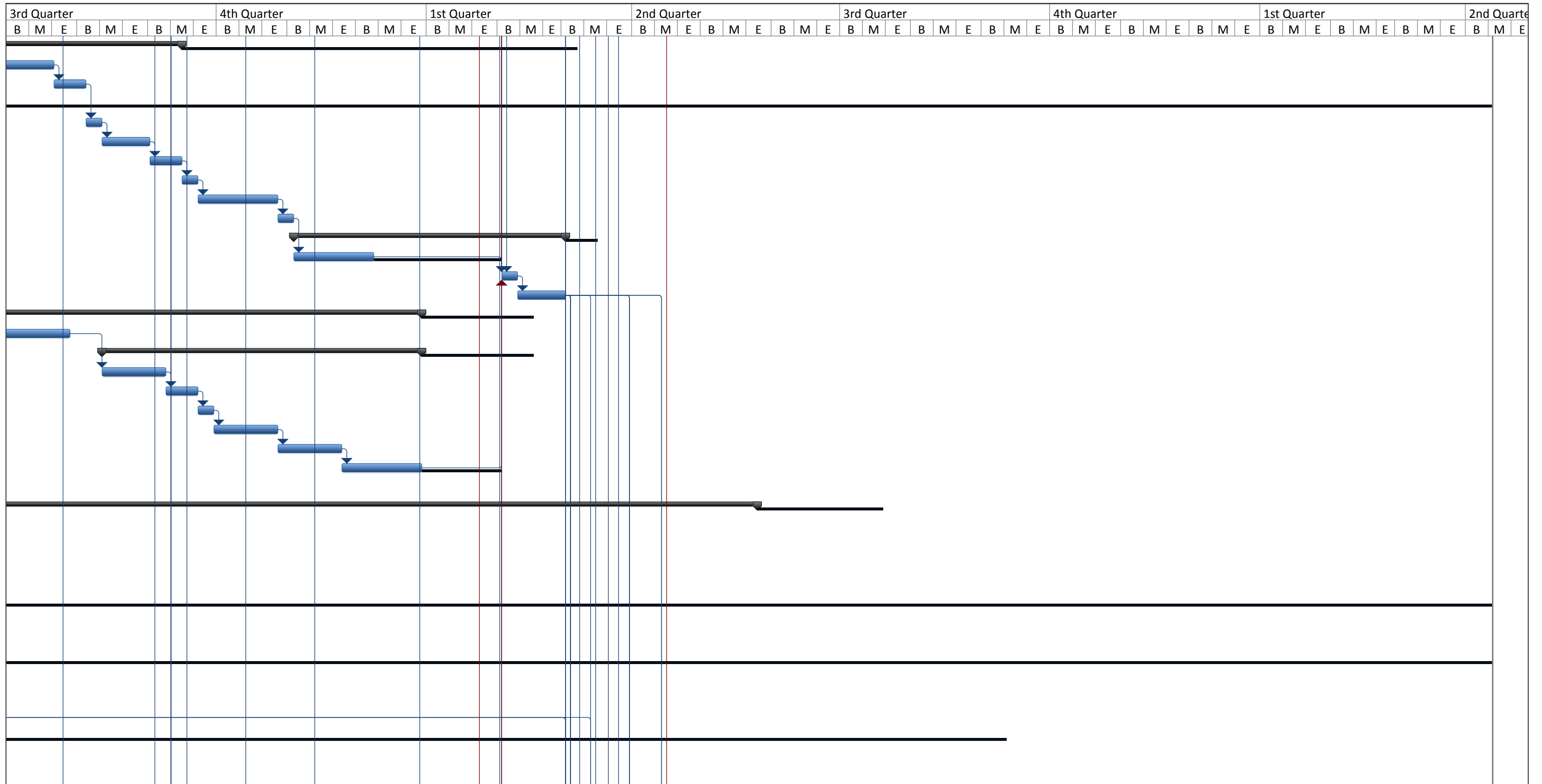
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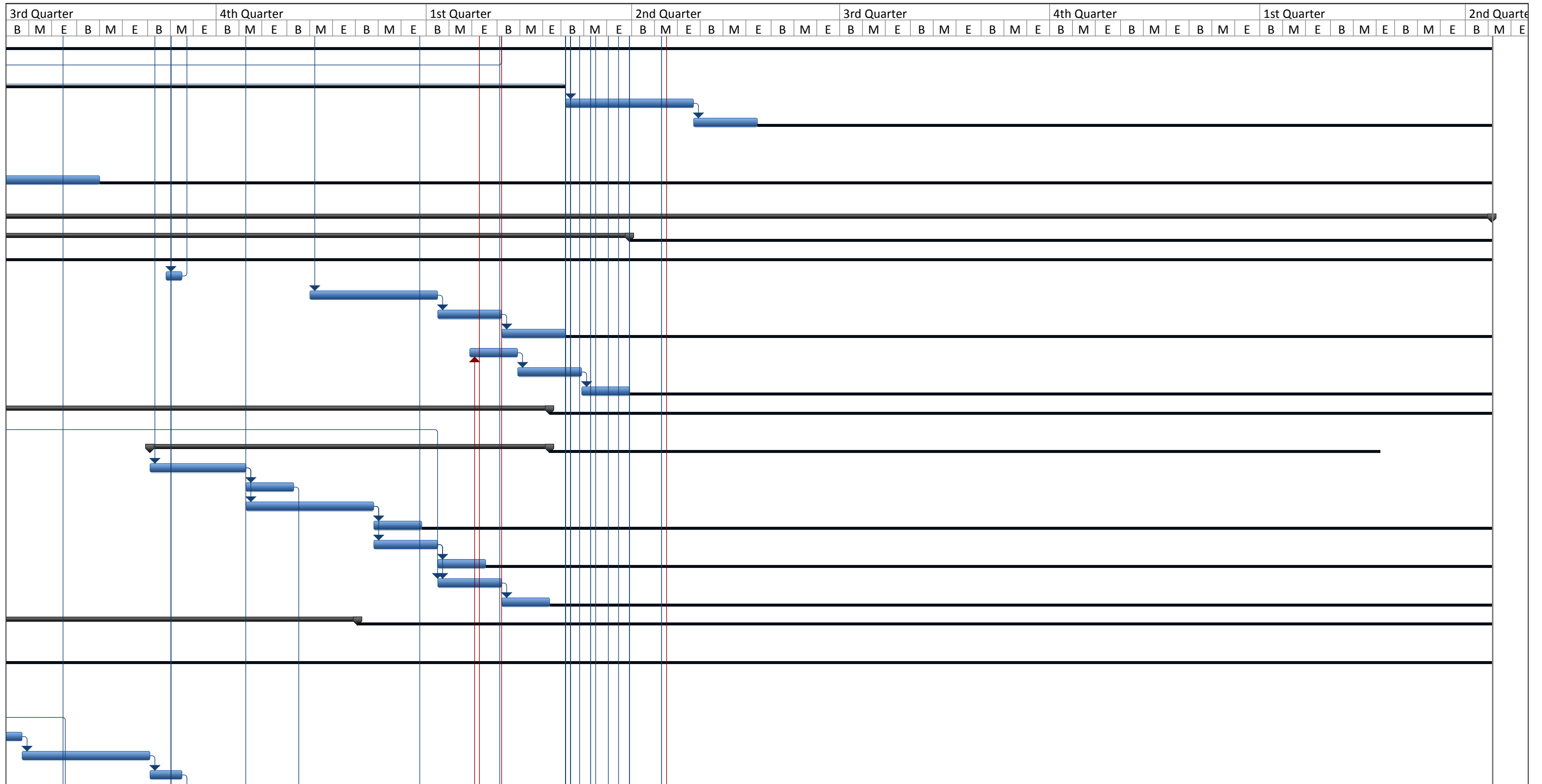


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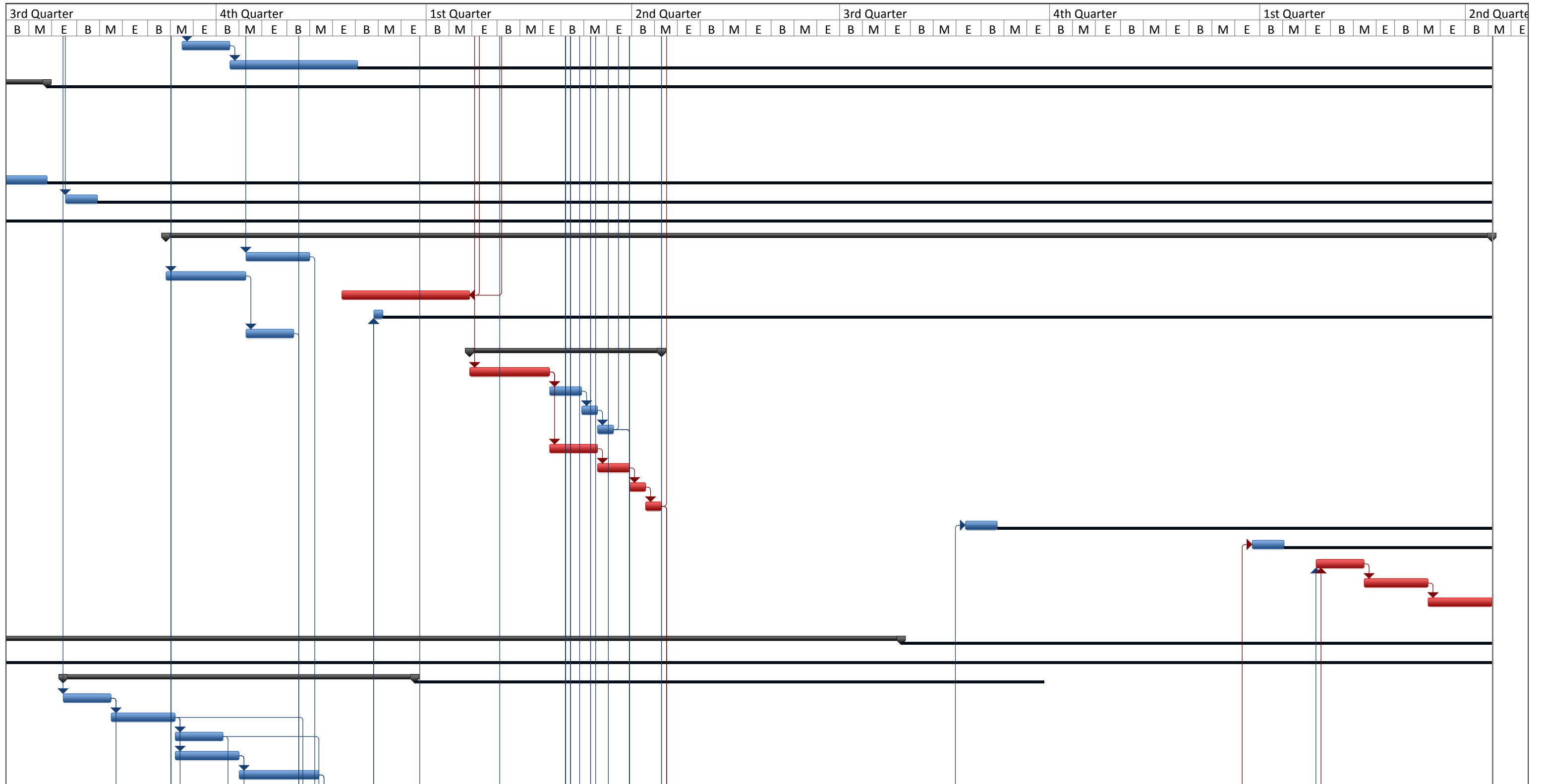
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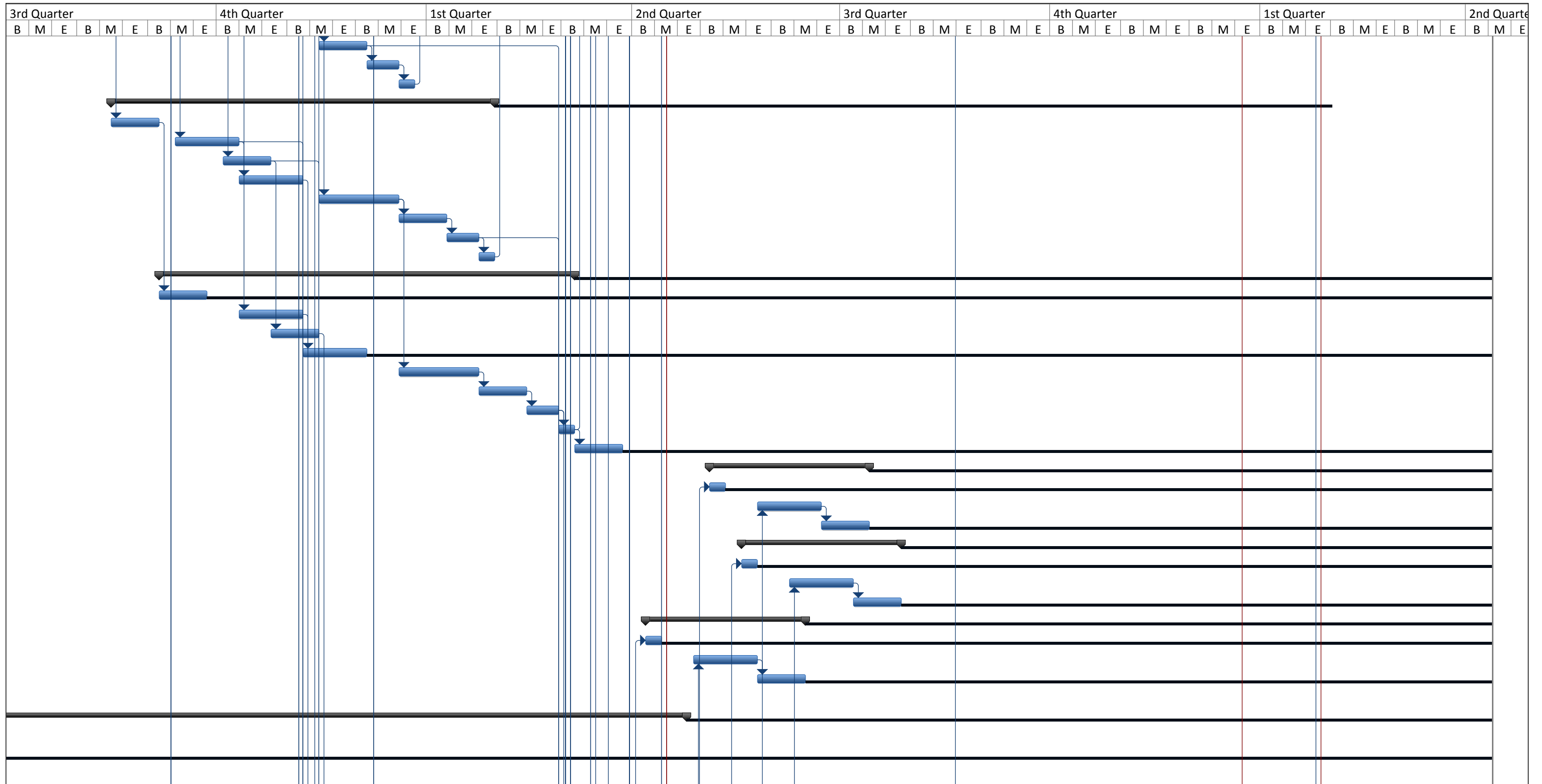
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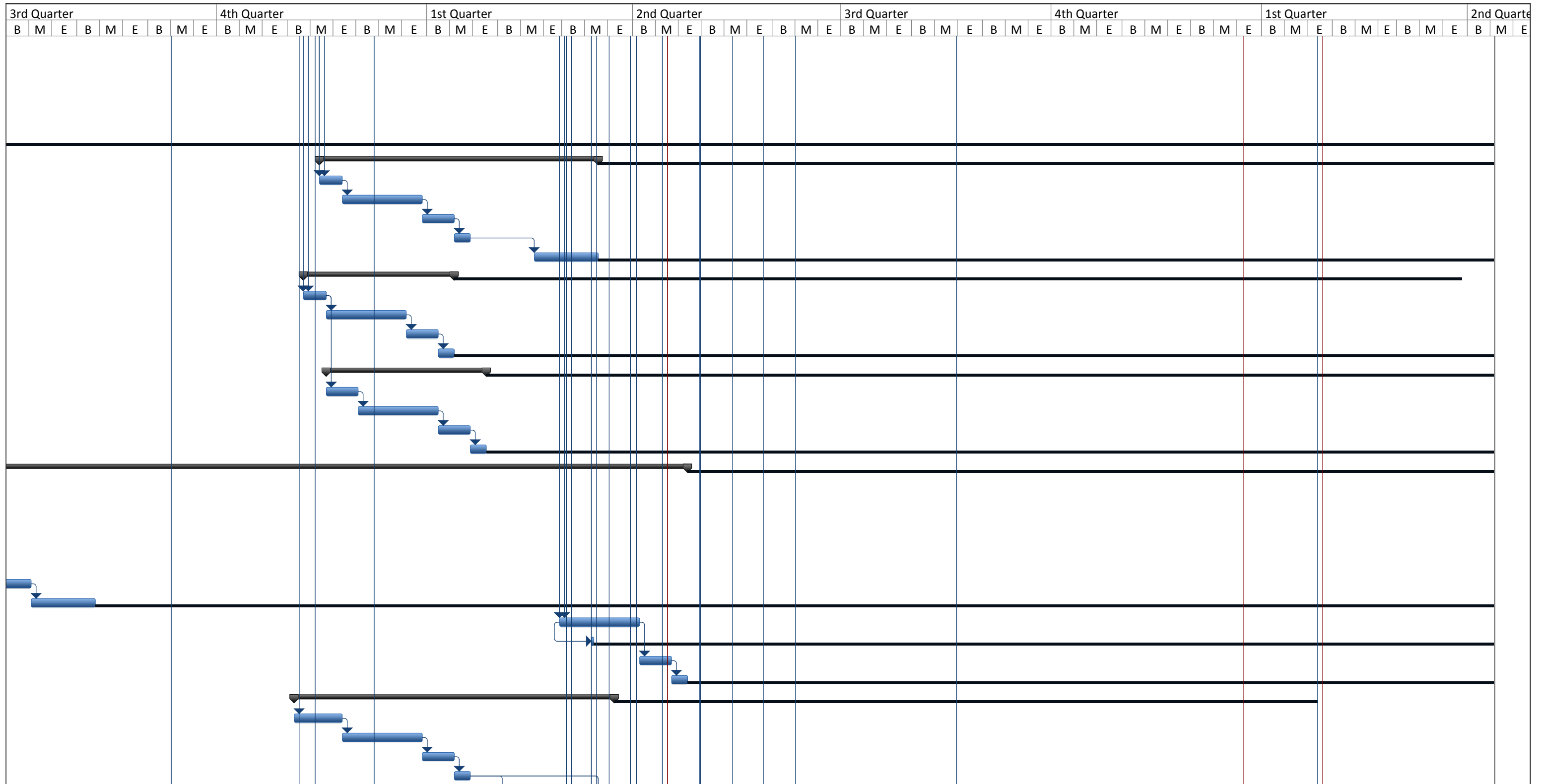
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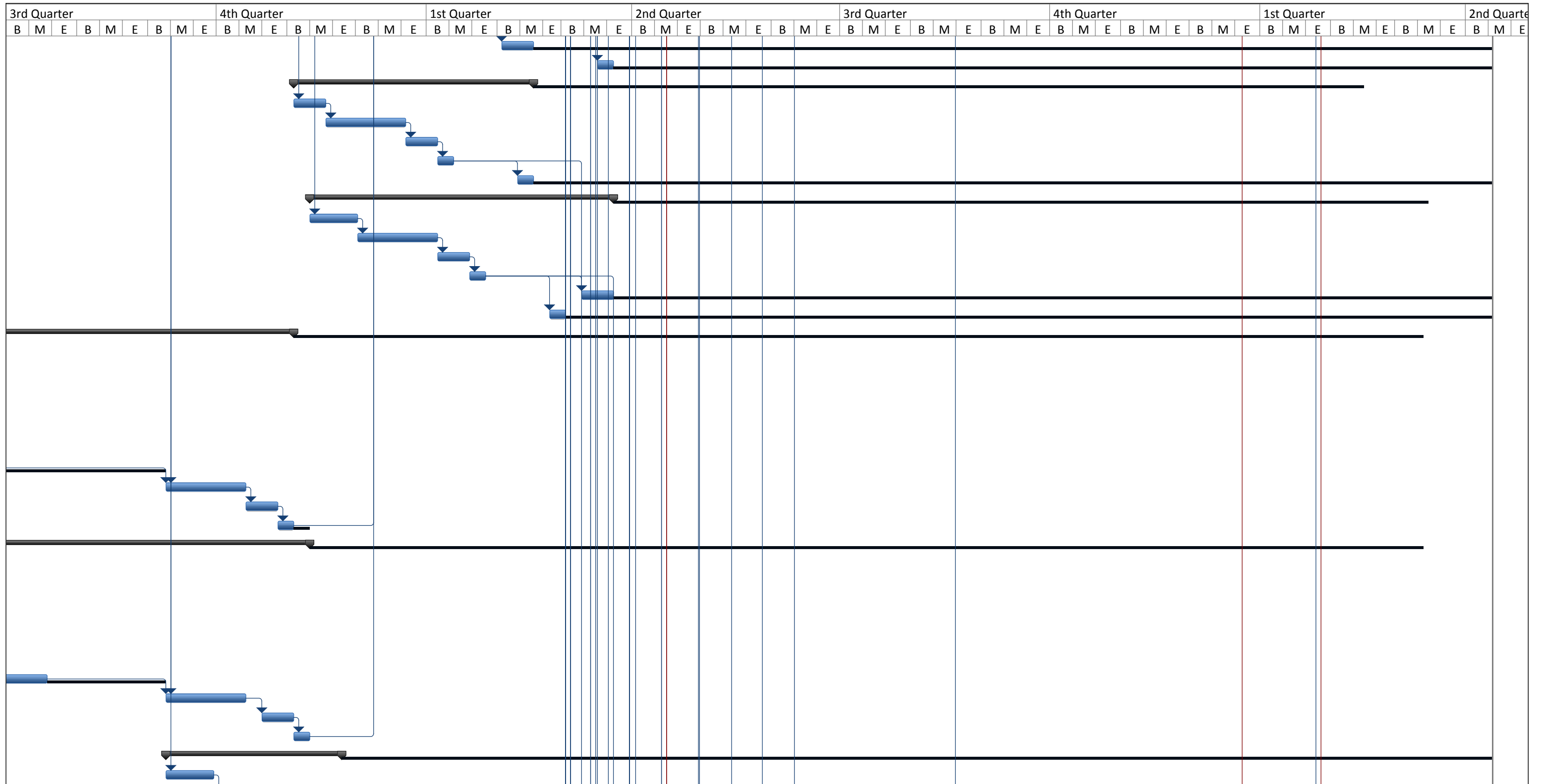


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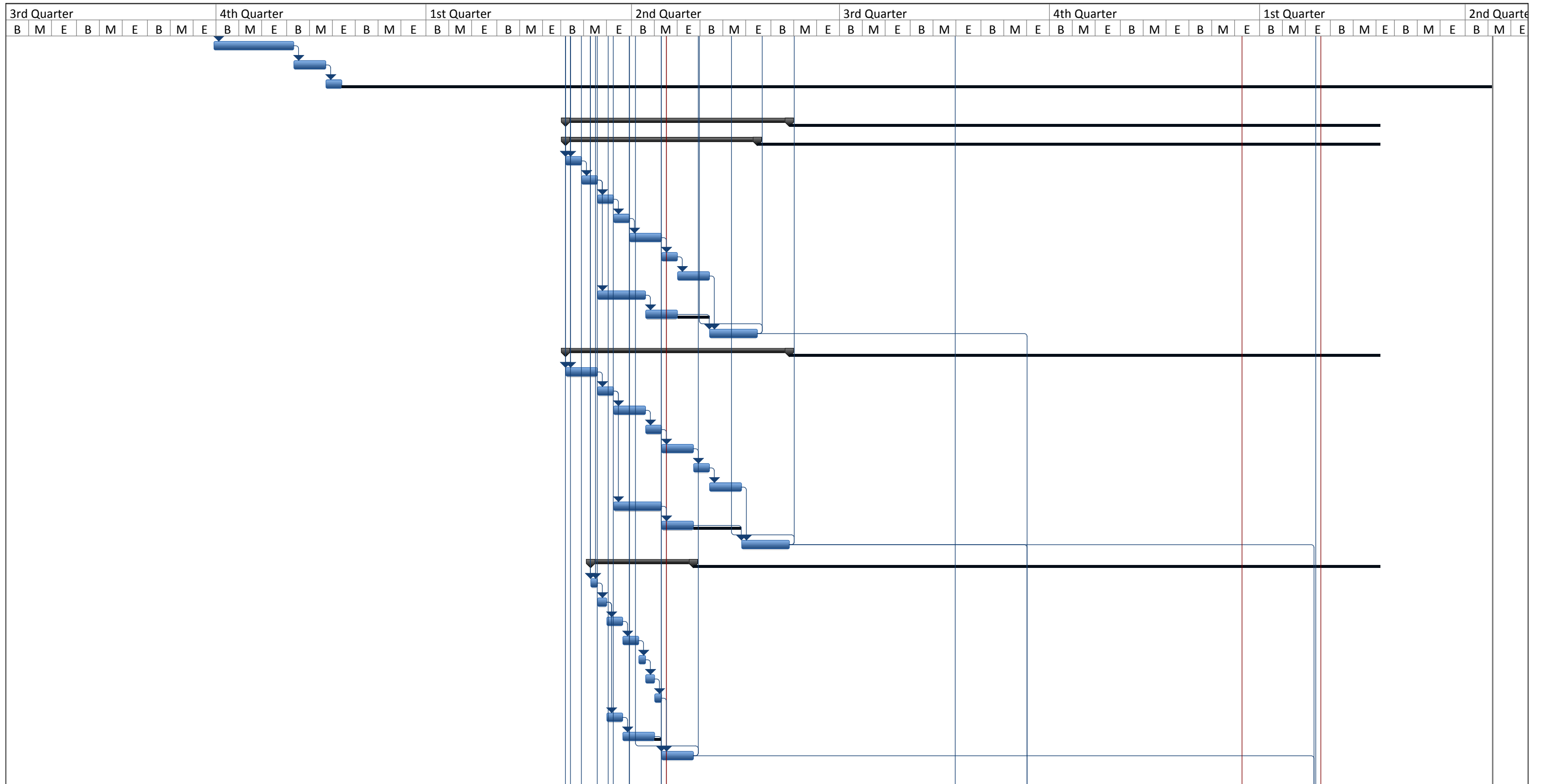
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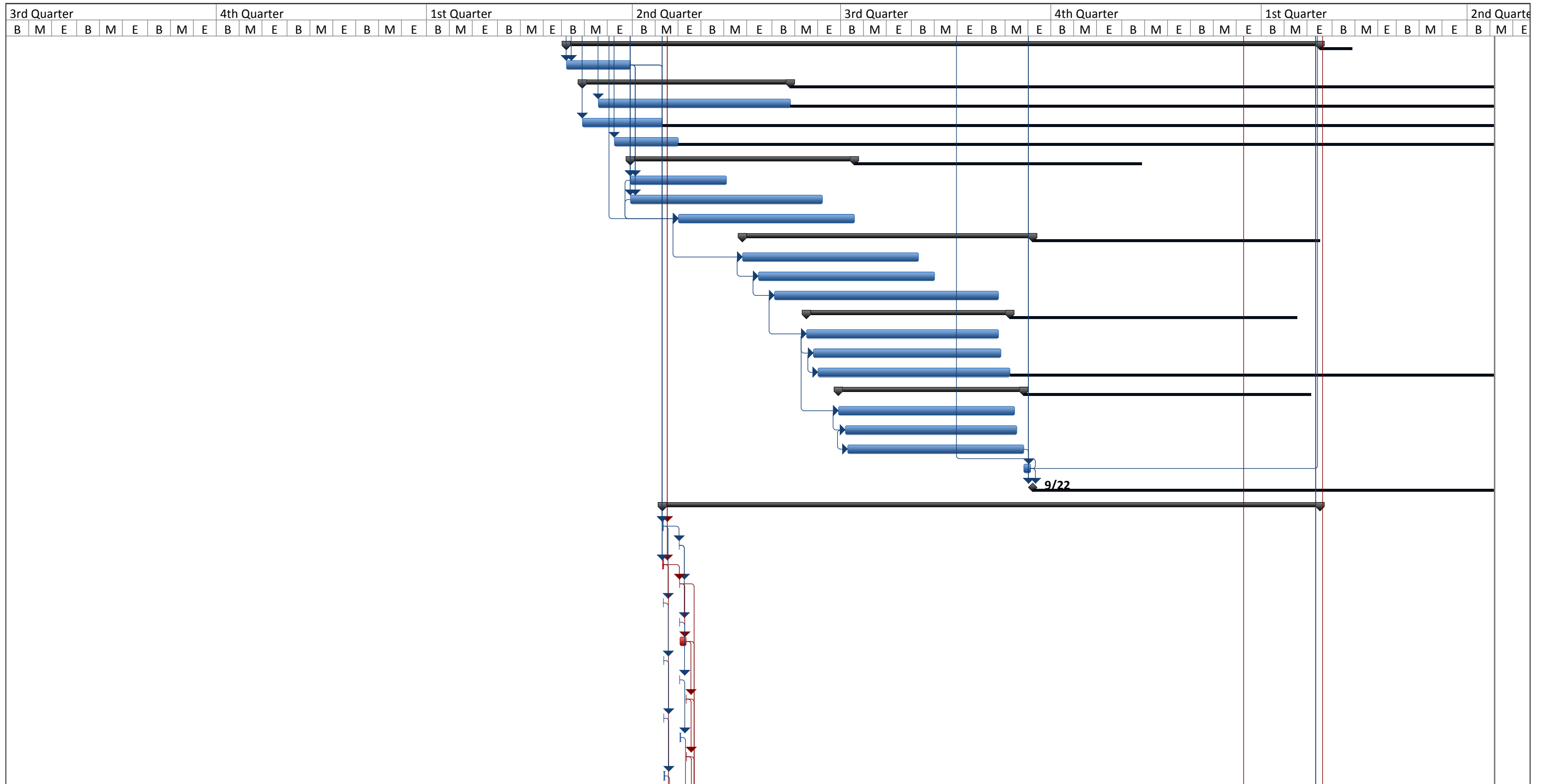
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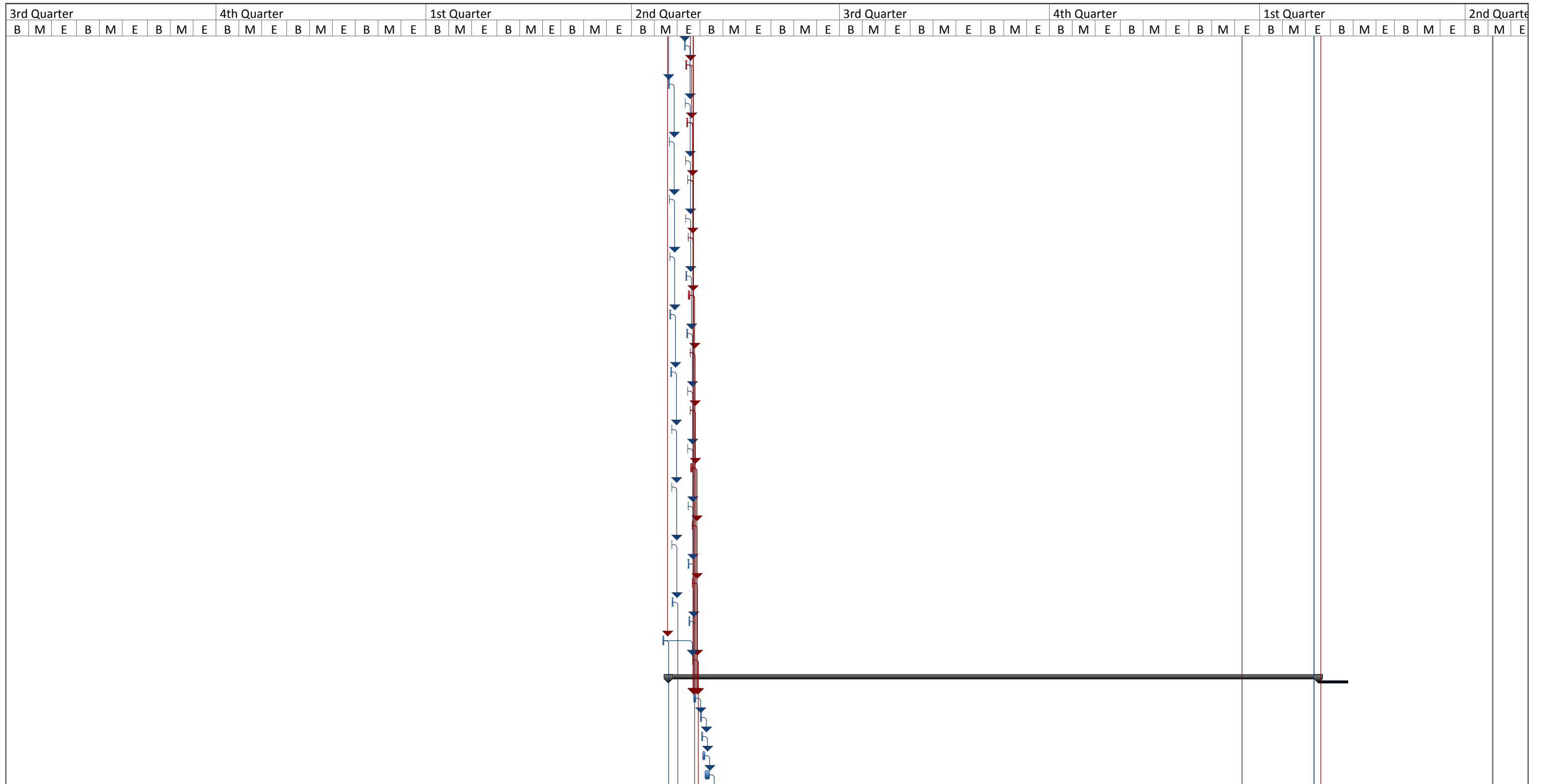
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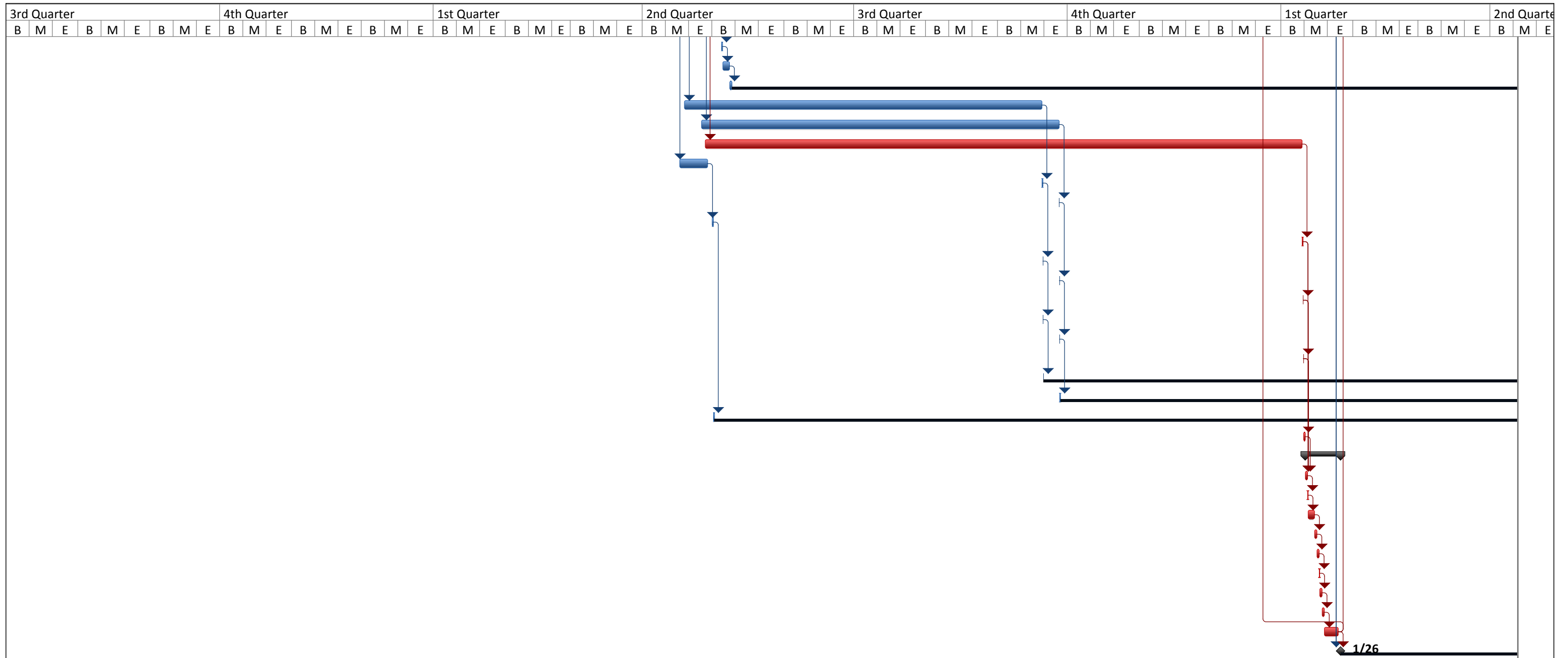


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